



Agenda Item No. (5)

BOARD OF DIRECTORS MEETING
FRIDAY, JANUARY 24, 2025

(5) CONSENT CALENDAR:

(A) Approve the Minutes of the following Meetings:

- (1) Building and Operating Committee of December 19, 2024;
- (2) Finance-Auditing Committee of December 19, 2024;
- (3) Rules, Policy, and Industrial Relations Committee of December 19, 2024;
and,
- (4) Board of Directors Meeting of December 20, 2024

(B) Ratification of Previous Actions by the Auditor-Controller:

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report, December 2024

Resolution

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December 19, 2024

**MINUTES OF THE BUILDING AND OPERATING COMMITTEE/
COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Building and Operating Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, December 19, 2024, at 9:00 a.m., with Chair Garbarino presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:00 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:32 Minute Mark on the Audio Recording]**

Committee Members Present (8): Chair Garbarino; Vice Chair Rodoni; Directors Giudice, Mastin, Pahre, Rabbitt and Thériault; President Cochran.

Committee Members Absent (1): Director Conroy.

Other Directors Present (3): Directors Grosboll, Hernández and Hill.

Committee of the Whole Members Present (11): Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rodoni and Thériault; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

Committee of the Whole Members Absent (7): Directors Conroy, Dorsey, Engardio, Moulton-Peters, Safaí, Snyder and Thier.

[Note: On this date, there was one vacancy on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Division Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE
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Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(3) Approve Actions Relative to the Golden Gate Bridge Physical Suicide Deterrent System Project [01:17 Minutes Mark on the Audio Recording]

District Engineer John Eberle presented the staff report.

[06:44 Minutes Mark on the Audio Recording]

Director Grosboll inquired about the possibility of more change orders. Mr. Eberle responded.

Director Mastin commented and inquired about the cyclone fencing. Mr. Eberle responded.

(a) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors THÉRIAULT/RABBITT** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to the *Golden Gate Bridge Physical Suicide Deterrent System Project* (Project #1526):

- (i) Authorize execution of the Sixth Amendment to Professional Services Agreement No. 2018-B-07, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Construction Scheduling and Claim Review Services*, with Secretariat International, Manhattan Beach, CA, in an amount not-to-exceed \$599,500, for continuation of expert construction scheduling and estimating and claim evaluation services through approximately December 2025; and,
- (ii) Authorize an increase in the amount of \$4,110,004 in the FY 24/25 Bridge Division Capital Budget, relative to Project #1526, to finance the contract administration and construction engineering by the District's Engineering staff and its consultant through December 2025, to be funded with District reserves, for a revised total project budget of \$319,564,145.

Action by the Board at its meeting of December 20, 2024 – Resolution

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AYES (10): Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Rodoni and Thériault; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (8): Directors Conroy, Dorsey, Engardio, Moulton-Peters, Pahre, Safaí, Snyder and Thier.

(4) Status Report from Board Appointee(s) on Sonoma-Marín Area Rail Transit Board [08:29 Minutes Mark on the Audio Recording]

Chair Garbarino and Director Rabbitt provided an informational status report and no action was taken.

Mr. Mulligan expressed appreciation to Deputy General Manager/Bus Les Belton for orchestrating the District's bus support for SMART during its closure.

(5) Status Report on Engineering Projects [15:41 Minutes Mark on the Audio Recording]

District Engineer John Eberle presented an informational report and no action was taken. He spoke about the Suicide Deterrent System (SDS) project and effort to eliminate the "singing" noise emanated by the Bridge during high winds.

Director Thériault spoke about a musician who recorded himself playing a guitar with the Bridge singing.

Director Hernández commented about the complexity of the SDS and Seismic Retrofit projects, and expressed appreciation for the work of Mr. Eberle and his team.

[Director Pahre arrived.]

(6) Public Comment

There were no public comments.

(7) Adjournment [19:15 Minutes Mark on the Audio Recording]

All business having been concluded, **Directors MASTIN/GIUDICE** moved and seconded that the meeting be adjourned at 9:21 a.m.

Carried

Respectfully submitted,

Patricia Garbarino, Chair
Building and Operating Committee

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December 19, 2024



**MINUTES OF THE FINANCE-AUDITING COMMITTEE/
COMMITTEE OF THE WHOLE**

These minutes are supplemented by the audio recording that is posted online at:

<https://www.goldengate.org/district/board-of-directors/meeting-documents>.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Finance-Auditing Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, December 19, 2024, at 9:32 a.m., with Chair Rabbitt presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:32 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:07 Minute Mark on the Audio Recording]**

Committee Members Present (9): Chair Rabbitt; Vice Chair Pahre; Directors Dorsey, Giudice, Grosboll, Hernández, Mastin and Rodoni; President Cochran.

Committee Members Absent (0): None.

Other Directors Present (4): Directors Garbarino, Hill, Thériault and Thier.

Committee of the Whole Members Present (13): Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rodoni, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

Committee of the Whole Members Absent (5): Directors Conroy, Engardio, Moulton-Peters, Safaí and Snyder.

[Note: On this date, there was one vacancy on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manoliou; Deputy General Manager/Bridge Division Dave Rivera; Deputy General Manager/Bus Transit Division Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee

**FINANCE-AUDITING COMMITTEE/COMMITTEE OF THE WHOLE
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Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(3) Ratification of Previous Actions by the Auditor-Controller [00:45 Minute Mark on the Audio Recording]

PFM Asset Management (PFMAM) Managing Director LLC Monique Spyke presented the Investment Report. She spoke about interest rates, and PFM representatives' focus on the safety and liquidity of the District's portfolio.

[07:57 Minutes Mark on the Audio Recording]

Director Thier inquired about the possibility and effects of tariffs on the District's portfolio. Ms. Spyke responded.

[09:23 Minutes Mark on the Audio Recording]

In closing, Ms. Spyke presented a plaque and plant from PFMAM to Auditor-Controller Joseph Wire, and read the inscription.

(a) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/THIER** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors approve the following actions:

- (i) There are no commitments and/or expenditures to ratify for the period of November 1, 2024 through November 30, 2024;
- (ii) Ratify investments made during the period November 5, 2024 through December 9, 2024;
- (iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing between December 10, 2024 and January 13, 2025, as well as the investment of all other funds not required to cover expenditures that may become available; and,
- (iv) Accept the Investment Report for November 2024.

Action by the Board at its meeting of December 20, 2024 – Resolution
CONSENT CALENDAR

AYES (13): Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rodoni, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (5): Directors Conroy, Engardio, Moulton-Peters, Safaí and Snyder.

(4) Authorize Budget Adjustment(s) and/or Transfer(s)

(a) Budget Increase in the FY 24/25 Bridge Division Capital Budget for Project #1526, Golden Gate Bridge Physical Suicide Deterrent System Project [11:52 Minutes Mark on the Audio Recording]

(i) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee/Committee of the Whole recommends, in concurrence with the Building and Operating Committee at its meeting on December 19, 2024, that the Board of Directors authorize an increase in the FY 24/25 Bridge Division Capital Budget in the amount of \$4,110,004 relative to Project #1526, *Golden Gate Bridge Physical Suicide Deterrent System Project*, to be funded from District reserves, to support the continuation of administration and construction engineering by District Engineering staff and continuation of expert construction scheduling and estimating and claim evaluation services.

Action by the Board at its meeting of December 20, 2024 – Resolution Refer to Building and Operating Committee Meeting of December 19, 2024
NON-CONSENT CALENDAR

AYES (13): Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rodoni, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (5): Directors Conroy, Engardio, Moulton-Peters, Safaí and Snyder.

(5) Authorize Actions Related to Grant Programs

No actions required authorization.

Auditor-Controller Joseph Wire expressed appreciation for PFMAM's work and contributions to the success of the District's finances over the past 25 years.

(6) Status Report on the FY 24/25 Budget [13:42 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the informational staff report (page 35) and no action was taken.

- (7) **Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for Four Months Ending October 2024)** [15:01 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the informational staff report, and no action was taken. He reviewed traffic, ridership and revenue (page 45).

- (8) **Monthly Review of Financial Statements (for Four Months Ending October 2024)** [18:15 Minutes Mark on the Audio Recording]
(a) **Statement of Revenue and Expenses**
(b) **Statement of Capital Programs and Expenditures**

Auditor-Controller Joseph Wire presented the informational staff reports (pages 47 and 53) and no actions were taken. He stated that revenue growth is starting to level off.

Chair Rabbitt commented about the report presentation.

- (9) **Public Comment**

There were no public comments.

Chair Rabbitt expressed appreciation for Mr. Wire's service, leadership, communication and other professional capabilities. He spoke about the value of the reports and other publications which show the District's financial positions.

Director Garbarino expressed appreciation for Mr. Wire's leadership, communication and wisdom.

Mr. Wire responded, expressed gratitude for the comments and spoke about the District's strengths, position in the marketplace and other assets.

- (10) **Adjournment** [24:54 Minutes Mark on the Audio Recording]

All business having been concluded **Directors GARBARINO/GIUDICE** moved and seconded that the meeting be adjourned at 9:58 a.m. **Carried**

Respectfully submitted,

David A. Rabbitt, Chair
Finance-Auditing Committee

DR:AMK:EIE:tnm

December 19, 2024



**MINUTES OF THE RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/
COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Rules, Policy, and Industrial Relations Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, December 19, 2024, at 10:04 a.m., with Chair Hernández presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 10:04 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[0:16 Minute Mark on the Audio Recording]**

Committee Members Present (7): Chair Hernández; Directors Garbarino, Grosboll, Hill, Pahre and Thier; President Cochran.

Committee Members Absent (2): Vice Chair Moulton-Peters; Director Conroy .

Other Directors Present (5): Directors Giudice, Mastin, Rabbitt, Rodoni and Thériault.

Committee of the Whole Members Present (12): Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rodoni, Thériault and Thier; Second Vice President Rabbitt, First Vice President Hill; President Cochran.

Committee of the Whole Members Absent (6): Directors Conroy, Dorsey, Engardio, Moulton-Peters, Safaí and Snyder.

[Note: On this date, there was one vacancy on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor Controller Joseph Wire; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper;

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DBE and Workforce Inclusion Manager Artemisé Davenport; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

**(3) Authorize the General Manager to Sign the Equity and Infrastructure Project Pledge
[00:53 Minutes Mark on the Audio Recording]**

DBE and Workforce Inclusion Manager Artemisé Davenport presented the staff report. Mr. Mulligan added to her comments.

[05:15 Minutes Mark on the Audio Recording]

Director Thier expressed appreciation for the report, commented about the importance of the Pledge and expressed support.

Director Pahre expressed appreciation for the District's existing efforts with Disadvantaged Business Enterprises, Small Business Enterprises and women owned businesses.

Chair Hernandez echoed Director Pahre's comments.

(a) Action by Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors HILL/THIER** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Rules, Policy and Industrial Relations Committee recommends that the Board of Directors authorize the General Manager to sign the Equity in Infrastructure Project Pledge as a commitment to improving public infrastructure contracting practices and supporting Historically Underutilized Businesses.

Action by the Board at its meeting of December 20, 2024 – Resolution

AYES (12): Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rodoni, Thériault and Thier; Second Vice President Rabbitt, First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (6): Directors Conroy, Dorsey, Engardio, Moulton-Peters, Safaí and Snyder.

**(4) Approve Actions Relative to Succession Planning of the New CFO/Auditor Controller
[10:40 Minutes Mark on the Audio Recording]**

**RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE
DECEMBER 19, 2024/PAGE 3**

Auditor-Controller Joseph Wire presented the staff report.

[15:27 Minutes Mark on the Audio Recording]

Director Hill expressed support for the reorganization. He commented about mobility as a service.

Chair Hernández expressed appreciation for staff's contributions and spoke about the reorganization's importance.

(a) Action by Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors GARBARINO/MASTIN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Rules, Policy and Industrial Relations Committee (Committee) recommends that the Board of Directors (Board) approve the following actions relative to succession planning of the new CFO/Auditor Controller: separate the current Budget and Electronic Revenue Collection Department into two distinct departments, approve reclassifying two positions to lead those departments, and approve changes to the Table of Organization:

- (i) Amend the Table of Organization to separate the current Budget & Electronic Revenue Collection Department into two departments: Budget and Financial Analysis Department and Tolls and Electronic Revenue Operations Department;
- (ii) Reclassify the Director of Budget and Electronic Revenue Collection position to the position of Director of Budget and Financial Analysis with an annual compensation range of \$176,155 to \$212,867, not including benefits;
- (iii) Reclassify the vacant Electronic Revenue Operations Program Manager position to the Director of Tolls and Revenue Operations with an annual compensation range of \$176,155 to \$212,867, not including benefits; and,
- (iv) Adjust the Operating Budget and Table of Organization accordingly.

Action by the Board at its meeting of December 20, 2024 – Resolution

AYES (12): Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rodoni, and Thériault and Thier; Second Vice President Rabbitt, First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (6): Directors Conroy, Dorsey, Engardio, Moulton-Peters, Safaí and Snyder.

**RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF
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(5) Public Comment

There were no public comments.

(6) Adjournment [08:27 Minutes Mark on the Audio Recording]

All business having been concluded, **Directors GROSBOLL/MASTIN** moved and seconded that the meeting be adjourned at 10:22 a.m.

Carried

Respectfully submitted,

Sabrina Hernández , Chair
Rules, Policy and Industrial Relations Committee

SH:AMK:EIE:tnm

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

MEMORANDUM OF MINUTES

BOARD OF DIRECTORS MEETING

DECEMBER 20, 2024

These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, December 20, 2024, at 10:00 a.m., with President Cochran presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Gerald D. Cochran.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:16 Minute Mark on the Audio Recording]**

Directors Present (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

Directors Absent (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

[Note: On this date, there was one vacancy on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

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- (3) **PLEDGE OF ALLEGIANCE:** Director Barbara L. Pahre. **[01:44 Minutes Mark on the Audio Recording]**

- (4) **PUBLIC COMMENT:** **[02:15 Minutes Mark on the Audio Recording]**

Secretary of the District Amorette Ko-Wong introduced Public Comment.

The following individual spoke under Public Comment:

- Dave Rhody, The Climate Reality Project (remote)

President Cochran thanked the speaker for his comments.

- (5) **CONSENT CALENDAR:** **[05:50 Minutes Mark on the Audio Recording]**

Directors THÉRIAULT/MASTIN moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

AYES (13): Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (5): Directors Conroy, Engardio, Moulton-Peters, Rodoni and Safaí.

- (A) **Approve the Minutes of the following Meetings:**

- (1) Transportation Committee of November 14, 2024;
- (2) Building and Operating Committee of November 14, 2024;
- (3) Finance-Auditing Committee of November 14, 2024;
- (4) Rules, Policy and Industrial Relations Committee of November 14, 2024;
- (5) Governmental Affairs and Public Information Committee of November 15, 2024; and ,
- (6) Board of Directors of November 15, 2024.

Carried

- (B) **Ratification of Previous Actions by the Auditor-Controller:**

Resolution No. 2024-071 (as detailed in the December 19, 2024, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report of November 2024

Adopted

[Director Conroy arrived]

- (6) **REPORTS OF OFFICERS:**

**BOARD OF DIRECTORS MEETING
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(A) General Manager [06:16 Minutes Mark on the Audio Recording]

Mr. Mulligan highlighted a few items in the report including: 1) Bridge Traffic; 2) Bus and Ferry ridership; 3) MASCOTS review of travel between Marin and Sonoma counties; 4) Golden Gate Transit Amalgamated Retirement Plan governance and challenges; and, 5) Employee Recognition: Jennifer Doherty.

(B) Attorney [18:00 Minutes Mark on the Audio Recording]

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only and no action was required.

(C) District Engineer [18:22 Minutes Mark on the Audio Recording]

District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only and no action was taken.

(7) OTHER REPORTS:

There were no Other Reports to discuss.

(8) REPORT OF COMMITTEES: [18:58 Minutes Mark on the Audio Recording]

**(A) Building and Operating Committee/Committee of the Whole [19:03 Minutes Mark on the Audio Recording]
December 19, 2024
Chair Patricia Garbarino**

(1) Approve Actions Relative to The Golden Gate Bridge Physical Suicide Deterrent System Project [19:10 Minutes Mark on the Audio Recording]

Directors GARBARINO/THÉRIAULT

Resolution No. 2024-082 approves the following actions relative to the *Golden Gate Bridge Physical Suicide Deterrent System Project* (Project #1526):

- (a) Authorizes execution of the Sixth Amendment to Professional Services Agreement No. 2018-B-07, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Construction Scheduling and Claim Review Services*, with Secretariat International, Manhattan Beach, CA, in an amount not-to-exceed \$599,500, for continuation of expert construction scheduling and estimating and claim evaluation services through approximately December 2025; and,
- (b) Authorizes execution of the Sixth Amendment to Professional Services Agreement No. 2018-B-07, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Construction Scheduling and Claim Review Services*, with Secretariat International, Manhattan Beach, CA, in an

**BOARD OF DIRECTORS MEETING
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amount not-to-exceed \$599,500, for continuation of expert construction scheduling and estimating and claim evaluation services through approximately December 2025; and, engineering by the District's Engineering staff and its consultant through December 2025, to be funded with District reserves, for a revised total project budget of \$319,564,145.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(B) Rules, Policy, and Industrial Relations Committee/Committee of the Whole
[20:56 Minutes Mark on the Audio Recording]

December 19, 2024

Chair Sabrina Hernández

(1) Authorize the General Manager to Sign the Equity in Infrastructure Project Pledge **[21:10 Minutes Mark on the Audio Recording]**

Directors HERNÁNDEZ/THIER

Resolution No. 2024-083 authorizes the General Manager to sign the Equity in Infrastructure Project Pledge as a commitment to improving public infrastructure contracting practices and supporting Historically Underutilized Businesses.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(2) Approve Actions Relative to Succession Planning of the New CFO/Auditor-Controller **[21:50 Minutes Mark on the Audio Recording]**

Directors HERNÁNDEZ/HILL

Resolution No. 2024-084 approves the following actions relative to succession planning of the new CFO/Auditor Controller: separate the current Budget and Electronic Revenue Collection Department into two distinct departments, approve reclassifying two positions to lead those departments, and approve changes to the Table of Organization:

(a) Amend the Table of Organization to separate the current Budget & Electronic Revenue Collection Department into two departments: Budget

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and Financial Analysis Department and Tolls and Electronic Revenue Operations Department;

- (b) Reclassify the Director of Budget and Electronic Revenue Collection position to the position of Director of Budget and Financial Analysis with an annual compensation range of \$176,155 to \$212,867, not including benefits;
- (c) Reclassify the vacant Electronic Revenue Operations Program Manager position to the Director of Tolls and Revenue Operations with an annual compensation range of \$176,155 to \$212,867, not including benefits; and,
- (d) Adjust the Operating Budget and Table of Organization accordingly.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(9) ADDRESSES TO BOARD:

There were no Addresses to Board.

(10) SPECIAL ORDER OF BUSINESS:

- (A) Authorize a Resolution of Appreciation to Joseph M. Wire, Auditor - Controller, in Recognition of His Dedicated Service to the Golden Gate Bridge, Highway and Transportation District [23:54 Minutes Mark on the Audio Recording]**

President Cochran expressed appreciation for Auditor-Controller Joseph Wire and noted some of his accomplishments, including producing the District's first printed budget, overseeing the conversion to All Electronic Tolling, and establishment of the OPEB Trust.

Director Pahre spoke about her and Mr. Wire's tenure, and her confidence in the District's finances.

Director Grosboll expressed appreciation for Mr. Wire's contributions especially during his Presidency.

Director Thériault said he had been a labor representative during District negotiations and relied with confidence on Mr. Wire and his team's financial expertise.

Director Garbarino expressed appreciation for Mr. Wire's communication skill in Board and Committee meetings especially during the COVID pandemic.

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Director Snyder expressed appreciation for Mr. Wire's wisdom and earnestness.

Director Thier thanked Mr. Wire for his explanations and financial skill.

Director Rabbitt expressed appreciation and gratitude for Mr. Wire's contributions to finances and he spoke about the clarity of the District's financial publications.

Director Hernández thanked Mr. Wire for his contributions and time he spent explaining the finances to her, and she echoed the other Directors' comments.

Director Thier read a statement from Director Moulton-Peters thanking Mr. Wire for all the work he has done for the District.

Director Mastin expressed agreement with others' comments and thanked Mr. Wire for his contributions to the District.

Director Conroy thanked Mr. Wire for his exemplary contributions to public service.

Mr. Wire responded and expressed gratitude for the comments, including the Board's recognition of the various financial challenges, the importance of the Board's engagement in the decision-making process, and his long-standing staff who contributed to the success of his efforts.

Directors PAHRE/RABBITT

Resolution No. 2024-085 approves the preparation and presentation of a Resolution of Appreciation to Joseph Wire in recognition of his dedicated service as the Golden Gate Bridge, Highway and Transportation District's Auditor-Controller.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(B) Authorize a Resolution of Appreciation to Ahsha Safaí in Recognition of his Dedicated Service as Director of the Golden Gate Bridge, Highway and Transportation District Board [44:36 Minutes Mark on the Audio Recording]

Director Dorsey spoke his collegial relationship with Directors Safaí and Stefani.

Directors DORSEY/THIER

Resolution No. 2024-086 approves the preparation and presentation of a Resolution of Appreciation to Ahsha Safaí in recognition of his dedicated service as a Golden Gate Bridge, Highway and Transportation District Director.

Adopted

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AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(C) Authorize a Resolution of Appreciation to Catherine Stefani in Recognition of her Dedicated Service as Director of the Golden Gate Bridge, Highway and Transportation District Board [46:07 Minutes Mark on the Audio Recording]

Directors DORSEY/PAHRE

Resolution No. 2024-087 approves the preparation and presentation of a Resolution of Appreciation to Catherine Stefani in recognition of her dedicated service as a Golden Gate Bridge, Highway and Transportation District Director.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(D) Report from the Chair of the Nomination of Officers of the Board of Directors for 2025 Advisory Committee [46:33 Minutes Mark on the Audio Recording]

Chair Pahre presented the Advisory Committee's Report. She reviewed the Committee's recommendation to confirm the Officers of the Board for 2025:

President Gerald Cochran;
First Vice President Elbert Hill; and
Second Vice President David Rabbitt.

The following individual spoke under Public Comment for Agenda Item No. (10)(D):
[48:01 Minutes Mark on the Audio Recording]

- Thomas Annis, Painter (in person)

Directors PAHRE/GROSBOLL

Resolution No. 2024-079 approves the selection of Officers of the Board of Directors for the Year 2025: President Gerald Cochran, First Vice President Elbert Hill and Second Vice President David Rabbitt.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

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ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(11) UNFINISHED BUSINESS

There was no Unfinished Business.

(12) NEW BUSINESS

There was no New Business.

(13) COMMUNICATIONS

President Cochran stated that copies of Communications are available from the District Secretary's Office.

(14) ADJOURNMENT: [53:08 Minutes Mark on the Audio Recording]

All business having been concluded Directors RABBITT/HILL moved and seconded that the meeting be adjourned in honor of Joseph John Garbarino, former District Engineer Daniel Mohn, and Dennis Witt at 10:55 a.m.

Carried

Respectfully submitted,

Amorette M. Ko-Wong
Secretary of the District

AMK:EIE:tnm

**AGENDA ITEM NO. 5.B.
RATIFICATION OF PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER
FINANCE-AUDITING COMMITTEE OF JANUARY 23, 2025**

(B) Ratification of Previous Actions by the Auditor-Controller:

(1) Staff Report

The previous actions by the Auditor-Controller were presented to the Finance-Auditing Committee for approval at the meeting of Thursday, January 23 2025. The staff report can be found on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents>.

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