



2024-10

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**MEMORANDUM OF MINUTES**

**BOARD OF DIRECTORS MEETING**

**OCTOBER 25, 2024**

**These minutes are supplemented by the audio recording that is posted online at:**  
**<https://www.goldengate.org/district/board-of-directors/meeting-documents>**

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, October 25, 2024, at 10:00 a.m., with President Cochran presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Gerald D. Cochran.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:17 Minute Mark on the Audio Recording]**

**Directors Present (14):** Directors Dorsey, Garbarino, Giudice, Grosboll, Mastin, Moulton-Peters, Pahre, Rodoni, Stefani, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**Directors Absent (5):** Directors Conroy, Engardio, Hernández, Safaí and Snyder.

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorneys Kimon Manolius and Joseph Moore; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

- (3) **PLEDGE OF ALLEGIANCE:** Director James Mastin. **[01:37 Minutes Mark on the Audio Recording]**

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**(4) PUBLIC COMMENT: [02:03 Minutes Mark on the Audio Recording]**

Secretary of the District Amorette Ko-Wong introduced Public Comment.

The following individual spoke under Public Comment:

- Dave Rhody, The Climate Reality Project (remotely)

**(5) CONSENT CALENDAR: [06:39 Minutes Mark on the Audio Recording]**

President Cochran stated that staff removed Agenda Item No. 5.B.4. from the Consent Calendar because the Investment Report was not ready for the Finance-Auditing meeting of October 24, 2024.

**Directors GIUDICE/THIER** moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

**AYES (14):** Directors Dorsey, Garbarino, Giudice, Grosboll, Mastin, Moulton-Peters, Pahre, Rodoni, Stefani, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (5):** Directors Conroy, Engardio, Hernández, Safaí and Snyder.

**(A) Approve the Minutes of the following Meetings:**

- (1) Transportation Committee of September 26, 2024;
- (2) Building and Operating Committee of September 26, 2024;
- (3) Finance-Auditing Committee of September 26, 2024;
- (4) Rules, Policy and Industrial Relations Committee of September 27, 2024; and,
- (5) Board of Directors of September 27, 2024.

**Carried**

**(B) Ratification of Previous Actions by the Auditor-Controller:**

**Resolution No. 2024-063** (as detailed in the October 24, 2024, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments

**Adopted**

**(6) REPORTS OF OFFICERS:**

**(A) General Manager [07:20 Minutes Mark on the Audio Recording]**

Mr. Mulligan highlighted a few items in the report including: 1) Bridge Traffic; 2) Bus and Ferry ridership; 3) Possible loss of California transit operating assistance known as Transportation Development Act (TDA) revenue in the amount of \$3.4 from Sonoma

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County monies, million, and thanked Directors Giudice and Rabbit for their support of the District; and 4) Employee of the month Dominique Gabriel.

**(B) Attorney [16:06 Minutes Mark on the Audio Recording]**

Attorney Kimon Manolius presented the monthly Attorney Report, which was for informational purposes only.

**(1) Closed Session [16:18 Minutes Mark on the Audio Recording]**

Attorney Manolius reported that Closed Sessions, listed on the Board Agenda as Item Nos. 6.B.1.a. and 6.B.1.b. would take place just prior to the conclusion of this meeting:

- (a) Conference with Legal Counsel – Existing Litigation  
Pursuant to Government Code Section 54956.9(d)(2)  
Report of Hanson Bridgett LLP  
*Vigor Works LLC v. Shimmick/Danny's Joint Venture, et al. and Related Cross Actions*, San Francisco County Superior Court Lead Case No. CGC-21-590132;  
Consolidated with Case No. CGC-21-597247.
- (b) Public Employee Performance Evaluation and Conference with Labor Negotiator  
Report of 2024 Advisory Committee for Review of Officers  
Pursuant to Government Code Sections 54957 and 54957.6
  - General Manager
  - District Engineer
  - Auditor-Controller
  - Secretary of the District
  - Attorney of the District

He added that the Board would consider Item No. 6.B.1.b., return to Open Session and take action. Then, the Board would return to Closed Session to consider 6.B.1.a. and return to Open Session. He noted that no action would be taken on Item No. 6.B.1.a.

**(C) District Engineer [16:51 Minutes Mark on the Audio Recording]**

District Engineer John Eberle provided an update on a couple of projects including:

- Vista Point Trail Improvements; and
- Sausalito Landside Improvements.

Director Mastin requested a map of the Vista Point trail. Mr. Eberle responded.

**(7) OTHER REPORTS:**

There were no Other Reports to discuss.

(8) **REPORT OF COMMITTEES:** [20:38 Minutes Mark on the Audio Recording]

(A) **Building and Operating Committee/Committee of the Whole** [20:44 Minutes Mark on the Audio Recording]  
**October 24, 2024**  
**Chair Patty Garbarino**

- (1) **Approve Actions Relative to Award of Contract No. 2024-F-010, San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation, to Manson Construction Company** [20:53 Minutes Mark on the Audio Recording]

**Directors GARBARINO/RABBITT**

**Resolution No. 2024-064** approves the following actions relative to Contract No. 2024-F-010, *San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation*, as follows:

- (a) Approves award of Contract No. 2024-F-010, to Manson Construction Company, of Seattle, WA, in the amount of \$7,915,000;
- (b) Establishes a construction contingency for Contract No. 2024-F-010 in the amount of \$791,500, equal to 10% of the contract award amount; and,
- (c) Authorizes an increase in the amount of \$4,134,282 in the FY 24/25 Ferry Division Capital Budget for Project #2443, *San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation*, to be funded with District reserves, for a revised total project budget of \$10,402,284.

**Adopted**

**AYES (14):** Directors Dorsey, Garbarino, Giudice, Grosboll, Mastin, Moulton-Peters, Pahre, Rodoni, Stefani, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (5):** Directors Conroy, Engardio, Hernández, Safaí and Snyder.

- (2) **Approve Actions Relative to Professional Services Agreement No. 2021-F-049, San Francisco Ferry Terminal Inner and Outer Berths Damage Assessment, with Moffatt & Nichol** [22:22 Minutes Mark on the Audio Recording]

**Directors GARBARINO/THÉRIAULT**

**Resolution No. 2024-065** approves the following actions relative to Professional Services Agreement (PSA) No. 2021-F-049, *San Francisco Ferry Terminal Inner and Outer Berths Damage Assessment*, with Moffatt & Nichol, as follows:

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- (a) Contingent upon the award of construction Contract No. 2024-F-010 for the *San Francisco Ferry Terminal (SFFT) West and East Berth Ramp Rehabilitation*, authorizes award of the Fifth Amendment to PSA No. 2021-F-049, in an amount not-to-exceed \$433,440, for engineering support services during construction of the SFFT west and east berth ramp rehabilitation; and,
- (b) Establishes a 10% contingency for the Fifth Amendment to PSA No. 2021-F-049 in the amount of \$43,344.

These actions are conditioned upon award of construction Contract No. 2024-F-010, *San Francisco Ferry Terminal West and East Berth Rehabilitation*, and approval of the revised FY 24/25 Ferry Division Capital Budget for Project #2443, *San Francisco Ferry Terminal West and East Berth Rehabilitation* (presented in a separate staff report), to provide sufficient funds to finance these costs.

**Adopted**

**AYES (14):** Directors Dorsey, Garbarino, Giudice, Grosboll, Mastin, Moulton-Peters, Pahre, Rodoni, Stefani, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (5):** Directors Conroy, Engardio, Hernández, Safaí and Snyder.

- (3) **Authorize Award of Contracts Relative to Request for Proposals No. 2024-D-001, On-Call IT Project Management Services** [23:48 Minutes Mark on the Audio Recording]

**Directors GARBARINO/HILL**

**Resolution No. 2024-066** authorizes execution of six contracts pursuant to Request for Proposals (RFP) No. 2024-D-001, *On-Call IT Project Management Services*, for on-call professional services for a three-year term, with two one-year option terms, exercisable at the Golden Gate Bridge, Highway and Transportation District's sole discretion, with the understanding that the total spent across all six contracts will not exceed \$2,000,000 for the life of the contracts. The six firms are as follows:

- (a) Auriga Corporation, Milpitas, CA (Contract No. 2024-D-001-01)
- (b) Crowe LLP, San Francisco, CA (Contract No. 2024-D-001-02)
- (c) FedTec LLC, Reston, VA (Contract No. 2024-D-001-03)
- (d) Four Nines Technologies, Corte Madera, CA (Contract No. 2024-D-001-04)
- (e) Kaygen Inc, Irvine, CA (Contract No. 2024-D-001-05)
- (f) RefineM LLC, Springfield, MO (Contract No. 2024-D-001-06)

**Adopted**

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**AYES (14):** Directors Dorsey, Garbarino, Giudice, Grosboll, Mastin, Moulton-Peters, Pahre, Rodoni, Stefani, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.  
**NOES (0):** None.  
**ABSENT (5):** Directors Conroy, Engardio, Hernández, Safaí and Snyder.

**(B) Finance-Auditing Committee/Committee of the Whole [25:18 Minutes Mark on the Audio Recording]  
October 24, 2024  
Chair David Rabbitt**

**(1) Approve Establishment of a New Capital Project, Project # 2515, ERP (Enterprise Resource Planning) Expansion & Improvement Project-Scope and Design [25:24 Minutes Mark on the Audio Recording]**

**Directors RABBITT/GIUDICE**

**Resolution No. 2024-067** approves establishing a new capital project, *ERP (Enterprise Resource Planning) Expansion & Improvement Project-Scope and Design* (Project #2515), with an initial budget total of \$1,140,493, to replace Capital Project #1810, *ERP System Replacement*, which will be closed.

**Adopted**

**AYES (14):** Directors Dorsey, Garbarino, Giudice, Grosboll, Mastin, Moulton-Peters, Pahre, Rodoni, Stefani, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.  
**NOES (0):** None.  
**ABSENT (5):** Directors Conroy, Engardio, Hernández, Safaí and Snyder.

**(2) Approve Establishment of a New Project, Project #2545, Ramp Infrastructure Capital Improvements, in the Fiscal Year 24/25 Ferry Division Capital Budget [26:16 Minutes Mark on the Audio Recording]**

**Directors RABBITT/THÉRIAULT**

**Resolution No. 2024-068** approves establishing a new Ferry Division Capital Project, Project #2545, *Ramp Infrastructure Capital Improvements*, in the Fiscal Year 24/25 Ferry Division Capital budget in the amount of \$584,610.

**Adopted**

**AYES (14):** Directors Dorsey, Garbarino, Giudice, Grosboll, Mastin, Moulton-Peters, Pahre, Rodoni, Stefani, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.  
**NOES (0):** None.  
**ABSENT (5):** Directors Conroy, Engardio, Hernández, Safaí and Snyder.

**(C) Rules, Policy, and Industrial Relations Committee/Committee of the Whole [27:08 Minutes Mark on the Audio Recording]  
October 25, 2024**

**Vice Chair Stephanie Moulton-Peters**

- (1) **Approve Actions Relative to the Employment Recruitment Program**  
**[26:16 Minutes Mark on the Audio Recording]**

**Directors MOULTON-PETERS/GIUDICE**

**Resolution No. 2024-069** approves the following actions relative to the Administrative and Development Division for a three-year term through September 30, 2027:

- (a) Approves continuation of an enhanced employment recruitment program for all regular, full-time positions,
- (b) Approves continuation of the employee referral program; and,
- (c) Updates applicable District policies accordingly;

with the understanding that the cost authorized as part of this item will be funded with salary savings.

**Adopted**

- AYES (14):** Directors Dorsey, Garbarino, Giudice, Grosboll, Mastin, Moulton-Peters, Pahre, Rodoni, Stefani, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.
- NOES (0):** None.
- ABSENT (5):** Directors Conroy, Engardio, Hernández, Safaí and Snyder.

(9) **ADDRESSES TO BOARD:**

There were no Addresses to Board.

(10) **SPECIAL ORDER OF BUSINESS:**

There was no Special Order of Business.

(11) **UNFINISHED BUSINESS**

- (A) **Closed Session** **[28:26 Minutes Mark on the Audio Recording]**

At the request of President Cochran, Attorney Kimon Manolius stated that the Board would convene in Closed Session, as permitted by the Brown Act, to discuss the matter listed on the Board Agenda as Closed Session, Item No. 6.B.1.b., as outlined above.

- (B) **Open Session** **[29:47 Minutes Mark on the Audio Recording]**

After Closed Session, President Cochran called the meeting to order in Open Session with a quorum present. Attorney Manolius reported that the Board had met in Closed Session,



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as permitted by the Brown Act, received a report from general counsel regarding the matter listed on the Board Agenda as Item No. 6.B.1.b. and received a report.

(i) **Consideration of Compensation Adjustment for the General Manager, District Engineer, Auditor-Controller and Secretary of the District**  
**[30:09 Minutes Mark of the Audio Recording]**

Second Vice President David Rabbitt presented the recommendation and stated that the Compensation Adjustment does not include the Attorney because the position is compensated through a contractual arrangement.

**Directors RABBITT/THIER**

**Resolution No. 2024-070** approves the following actions:

- Provides a 3.5% base salary increase for the four salaried officers of General Manager, Auditor-Controller, District Engineer and District Secretary effective immediately; and
- Increases the base salary for the District Secretary by \$8,500 per year.

**Adopted**

**AYES (14):** Directors Dorsey, Garbarino, Giudice, Grosboll, Mastin, Moulton-Peters, Pahre, Rodoni, Stefani, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (5):** Directors Conroy, Engardio, Hernández, Safaí and Snyder.

(12) **NEW BUSINESS** **[32:06 Minutes of the Audio Recording]**

(A) Report on Meetings/Conferences Attended by Director(s)

Director Hill reported about his and Director Mastin's attendance at the American Public Transportation Association (APTA) TRANSform Conference, which was held in Anaheim, California on Sunday, September 29 through Wednesday, October 2, 2024.

Director Mastin added additional information. He inquired about the District's education opportunities. Mr. Mulligan responded.

Ms. Ko-Wong stated that at the Conference, she heard that people are waiting for the results of the elections and considering other ways to generate revenue.

Director Rabbitt inquired about the increase in Cincinnati ridership. Director Mastin responded.



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**[This item was taken out of order. The Board then continued with Item No. 11, Unfinished Business.]**

**(11) UNFINISHED BUSINESS (CONTINUED)**

**(C) Closed Session [47:42 Minutes Mark on the Audio Recording]**

At the request of President Cochran, Attorney Kimon Manolius stated that the Board would convene in Closed Session, as permitted by the Brown Act, to discuss the matter listed on the Board Agenda as Closed Session, Item No. 6.B.1.a., as outlined above.

**(D) Open Session [48:41 Minutes Mark on the Audio Recording]**

After Closed Session, President Cochran called the meeting to order in Open Session with a quorum present. Attorney Manolius reported that the Board had met in Closed Session, as permitted by the Brown Act, received a report from general counsel regarding the matter listed on the Board Agenda as Item No. 6.B.1.a., and provided guidance to counsel.

Director Theriault commended the Pedestrian and Bicycle Advisory Committee and WTB-TAM for their letters, which are part of Communications.

**(13) COMMUNICATIONS [49:25 Minutes Mark on the Audio Recording]**

President Cochran stated that copies of Communications are available from the District Secretary's Office.

**(14) ADJOURNMENT: [49:48 Minutes Mark on the Audio Recording]**

All business having been concluded Directors HILL/MASTIN moved and seconded that the meeting be adjourned in honor of Brad Onorato at 11:15 a.m.

**Carried**

Respectfully submitted,



Amorette M. Ko-Wong  
Secretary of the District

AMK:EIE:tnm