

September 26, 2024



**MINUTES OF THE BUILDING AND OPERATING COMMITTEE/  
COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:  
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Building and Operating Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, September 26, 2024, at 9:31 a.m., with Chair Garbarino presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:31 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:34 Minute Mark on the Audio Recording]**

**Committee Members Present (7):** Chair Garbarino; Vice Chair Rodoni; Directors Giudice, Mastin, Rabbitt and Thériault; President Cochran.

**Committee Members Absent (2):** Directors Conroy and Pahre.

**Other Directors Present (4):** Directors Grosboll, Hill, Snyder and Thier.

**Committee of the Whole Members Present (11):** Directors Garbarino, Giudice, Grosboll, Mastin, Rodoni, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**Committee of the Whole Members Absent (8):** Directors Conroy, Dorsey, Engardio, Hernández, Moulton-Peters, Pahre, Safaí and Stefani.

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Division Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Director of Engineering and Maintenance/Ferry Division John Gray; Executive Administrator to the General Manager Justine Bock.

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE  
SEPTEMBER 26, 2024/PAGE 2**

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**(3) Liwa Class Ferry Design Program Presentation [01:15 Minutes Mark on the Audio Recording]**

Director of Engineering and Maintenance/Ferry Division John Gray presented the PowerPoint presentation and explained the District's current and upcoming efforts to comply with California Air Resources Board's Commercial Harbor Craft Rule Amendments, which went into effect on January 1, 2023. This was an informational item and no action was taken.

**[03:23 Minutes Mark on the Audio Recording]**

Director Garbarino thanked Mr. Gray for his informative presentation.

Director Mastin inquired about the cost to the District on the work related to the ferries, the number of engines running at the same time while in services, engine failure rate, and usage of the top aft deck shown in the rendering. Mr. Mulligan, Mr. Gray and Mr. Hoffman responded.

Director Rabbitt inquired about the District's strategic asset management plan, readiness for the upcoming projects such as those facing the ferries and the operating limitations on engine idling. Mr. Mulligan, Mr. Wire and Mr. Gray responded.

Director Grosboll inquired about the location of the shipyards associated with work on the District's vessels, the target date of completion for the first ferry and the other ferry operators' alignment with the District's ferry design. Mr. Gray and Mr. Mulligan responded.

Director Hill asked if the District will be transitioning to either electrical or hydrogen powered ferries in the future. Mr. Mulligan responded.

Director Garbarino inquired if, post-COVID, there is competition for parts and engines. Mr. Gray responded.

**(4) Status Report from Board Appointee(s) on Sonoma-Marín Area Rail Transit Board [12:45 Minutes Mark on the Audio Recording]**

Chair Garbarino and Director Rabbitt provided an informational status report and no action was taken.

Director Mastin inquired about a recent article regarding the expansion of the bicycle and pedestrian trail along the tracks to Windsor and Cloverdale. Director Rabbitt and Chair Garbarino responded.