



May 23, 2024

MINUTES OF THE BUILDING AND OPERATING COMMITTEE

These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Building and Operating Committee (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, May 23, 2024, at 9:35 a.m., with Acting Chair Pahre presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:35 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[00:41 Minutes Mark on the Audio Recording]**

Committee Members Present (9): Acting Chair Pahre; Directors Giudice, Rabbitt and Thériault; President Cochran. Directors Hernández, Hill, Moulton-Peters and Thier were appointed Committee Members Pro Tem for this meeting only.

Committee Members Absent (4): Chair Garbarino; Vice Chair Rodoni; Directors Conroy and Mastin.

Acting Chair Pahre appointed all Board members present to be Committee members.

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Division Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(3) Ratify Authorization of Landing Rights Agreement License to Land at Port of San Francisco Piers, License No. 16909 [01:36 Minutes Mark on the Audio Recording]

Deputy General Manager/Ferry Division Michael Hoffman presented the staff report. General Manager Denis Mulligan added information about the landing ownership, maintenance and costs.

[05:12 Minutes Mark on the Audio Recording]

Director Thériault requested additional information about the costs, which are calculated based on passengers rather than landings.

Director Rabbitt commented and inquired about staff's research into the costs.

Acting Chair Pahre asked about the length of the license.

Mr. Mulligan and Mr. Hoffman responded to the inquiries. Mr. Mulligan explained that the Port of San Francisco has costs and developed a cost structure that reflects ridership and appears to be fair. He said that other entities carry fewer passengers but make more trips. He confirmed the license has a 5-year term.

(a) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors RABBITT/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee recommends that the Board of Directors (Board) ratify the action of the General Manager to authorize the increased cost of the Landing Rights Agreement License to Land at Port of San Francisco Piers, License No. 16909, between the Golden Gate Bridge, Highway and Transportation District and the City and County of San Francisco operating by and through the San Francisco Port Commission for a five-year term expiring on December 31, 2026. The costs of that license are based on ridership figures, and post-pandemic Golden Gate Ferry ridership has exceeded expectations and thus the cost of the license over the five-year term is greater than anticipated at the time the license was executed.

Action by the Board at its meeting of May 24, 2024 – Resolution

AYES (8): Acting Chair Pahre; Directors Giudice, Hernández, Hill, Rabbitt, Thériault and Thier; President Cochran.
NOES (0): None.
ABSENT (4): Chair Garbarino; Vice Chair Rodoni; Directors Conroy and Mastin.

(4) Status Report from Board Appointee(s) on Sonoma-Marín Area Rail Transit Board
[09:04 Minutes Mark on the Audio Recording]

Acting Chair Pahre and Director Rabbitt provided a Sonoma-Marín Area Rail Transit (SMART) Board status report, which was for informational purposes only and no action was taken.

[12:41 and 15:26 Mark on the Audio Recording]

Director Hill inquired about the type of shuttle between the SMART station and Larkspur ferry terminal.

[Director Moulton-Peters arrived.]

Director Thier commended SMART for their work on connections and requested information about the Santa Rosa Rose-E trolley.

Acting Chair Pahre confirmed the type of shuttle. She stated that trolley information is available from the *Visit Santa Rosa* and *Santa Rosa Downtown District* websites.

(5) Status Report on Engineering Projects [16:16 Minutes Mark on the Audio Recording]

District Engineer Ewa Bauer-Furbush presented a status report and reviewed the Golden Gate Suspension Bridge Seismic Retrofit presentation (page 56 of the meeting packet), which was for informational purposes only and no action was taken.

[40:54 Minutes Mark on the Audio Recording]

Director Thériault commented about the difficulty of replacing the laterals (page 67). He said that Iron Workers Local 377 is very interested in the project and inquired about the schedule.

Ms. Bauer-Furbush spoke about a possible approach to the lateral replacements. She stated that staff plans to spend about 12 months on the Construction Manager/General Contractor (CMGC) phase of the project, and estimates the construction work could begin mid-2025 and Iron Workers could begin their work about mid-2026.

Director Giudice inquired about the Francis Scott Key collapse and how that event could affect staff's view of the Seismic Retrofit project.

Mr. Mulligan reviewed how the Golden Gate Bridge is different from other bridges. He outlined the Bridge's safety features, including the north tower's location on land and the south tower's large "fender ring," which is 10 to 25.5 feet thick and made of concrete.

Director Rabbitt expressed appreciation to Ms. Bauer-Furbush and her team for the briefing. He said that as a Board member and Chair of the California State Seismic Safety Commission, he gets questions about District projects. He inquired about the length of the construction, roadway and sidewalk closures, the containment system for the lead paint

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removal from the Bridge south tower and long-term maintenance. He spoke about an upcoming demonstration he would see at the “seismic shake table” in San Diego.

Ms. Bauer-Furbush and Mr. Mulligan responded to his inquiries. Ms. Bauer-Furbush said that staff plans to have work done at night or close lanes, and may ask the Board to consider weekend closures. Mr. Mulligan stated that the tower will have a full containment system during the paint removal. Ms. Bauer-Furbush added that the California State Department of Industrial Relations, Division of Occupational Safety and Health (Cal/OSHA) has issued new regulations related to working with lead paint and specifics are not yet available.

Director Hill inquired about design considerations related to lateral movements.

Ms. Bauer-Furbush confirmed that the project team accounted for lateral movements, and had a detailed model developed and tested.

Director Thier thanked Ms. Bauer-Furbush and her team for the presentation. She noted the importance and difficulty of the project preparations.

Ms. Bauer-Furbush expressed appreciation for her staff’s contributions to the project.

Director Hernández thanked Ms. Bauer-Furbush and her team for the report and their work on the project. She requested additional information about the “open book” methodology approach to the Seismic Retrofit project (page 26).

Ms. Bauer-Furbush provided specifics about the open book methodology for the project.

On behalf of the Building and Operating Committee, Acting Chair Pahre expressed appreciation to Ms. Bauer-Furbush for her contributions to the District. She spoke about her industry stature, work ethic, contributions to the District and upcoming retirement.

Ms. Bauer-Furbush expressed appreciation for her work with the Building and Operating Committee and their support.

(6) Public Comment

There were no public comments.

(7) Adjournment [1:07:30 Hour Mark on the Audio Recording]

All business having been concluded, **Directors THIER/RABBITT** moved and seconded that the meeting be adjourned at 10:40 a.m.

Carried