



Agenda Item No. (5)

**BOARD OF DIRECTORS MEETING**  
**FRIDAY, FEBRUARY 24, 2023**

**(5) CONSENT CALENDAR:**

**(A) Approve the Minutes of the following Meetings:**

- (1) Transportation Committee of January 26, 2023;
- (2) Building and Operating Committee of January 26, 2023;
- (3) Finance-Auditing Committee of January 26, 2023;
- (4) Rules, Policy, and Industrial Relations Committee of January 27, 2023; and,
- (5) Board of Directors of January 27, 2023.

**Motion**

**(B) Ratification of Previous Actions by the Auditor-Controller:**

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Investments
- (4) Accept Investment Report, January 2023

**Resolution**

THIS PAGE INTENTIONALLY LEFT BLANK

January 26, 2023



**MINUTES OF THE TRANSPORTATION COMMITTEE/  
COMMITTEE OF THE WHOLE**

**Assembly Bill 361, signed by the Governor of the State of California on September 16, 2021, amends the Ralph M. Brown Act to allow Board members, staff and the public to participate remotely in meetings, without complying with traditional teleconference meeting rules.**

**These minutes are supplemented by the video recording that is posted online at:  
<https://www.youtube.com/user/goldengatedistrict>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

A meeting of the Transportation Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) was held virtually/remotely on Thursday, January 26, 2023, at 9:00 a.m., Chair Hill presiding.

- (1) **Call to Order:** 9:00 a.m. **[00:32 Minutes Mark on the Video Recording]**
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[01:24 Minutes Mark on the Video Recording]**

**Committee Members Present (8):** Chair Hill; Vice Chair Mastin; Directors Hernández, Rabbitt, Rodoni, Snyder and Thier; President Thériault.

**Committee Member Absent (0):** None.

**Other Directors Present (6):** Directors Cochran, Conroy, Garbarino, Giudice, Grosboll, and Pahre.

**Committee of the Whole Members Present (14):** Directors Conroy, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Committee of the Whole Members Absent (1):** Director Stefani.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE  
JANUARY 26, 2023/PAGE 2**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorneys Madeline Chun and Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Division Mona Babauta; Deputy General Manager/Administration and Development Kellee Hopper; Director of Planning Ron Downing; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports and presentations are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

**(3) Report of District Advisory Committees [03:54 Minutes Mark on the Video Recording]**

**(a) Advisory Committee on Accessibility; (b) Bus Passengers Advisory Committee; (c) Ferry Passengers Advisory Committee; and (d) Pedestrian and Bicycle Advisory Committee**

The staff report was for informational purposes only and no action was taken.

The following individual spoke under public comment: [04:43 Minutes Mark on the Video Recording]

- David Pilpel, San Francisco Resident

**(4) Approve Award of Contract No. 2022-D-88, Regional Bus, Ferry, and Bridge User and Non-User Survey, to Corey, Canapary and Galanis [06:34 Minutes Mark on the Video Recording]**

Director of Planning Ron Downing presented the staff report. He outlined the importance of the survey and how circumstances have changed. He stated that the survey would provide important information to the District and will assist the District's future Title VI reporting. He reviewed Corey, Canapary and Galanis' experience and status as a Small Business Enterprise.

General Manager Denis Mulligan requested the Committee approve the item and stated the survey will assist the District to plan for the future.

**[Directors Rabbitt and Thier arrived.]**

**[12:38 Minutes Mark on the Video Recording]**

Director Hernández, President Thériault and Director Thier expressed support for conducting the survey. Chair Hill and Director Thier expressed support for surveying equity communities.

**TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE  
JANUARY 26, 2023/PAGE 3**

Director Hernández thanked Mr. Downing for the report and Mr. Mulligan for the additional information. She inquired about the schedule for conducting the surveys, the possibility that this type of survey could be scheduled more frequently and the value of a standardized survey. She also inquired about the meaning of equity communities, and the reasons why staff are including equity communities in the survey.

President Thériault stated that the survey would occur at an ideal time and be conducted at the beginning of the strategic planning process. He expressed support for the groups being surveyed including those who are not currently users of District services. He suggested two part questions that ask about how someone might use services in the present and how someone might use District services should conditions revert to pre-pandemic conditions.

Chair Hill inquired about surveying people who do reverse commutes.

Director Thier stated she believes that the timing of the survey is interesting and important because the region is emerging from the COVID-19 pandemic. She expressed support for identifying the reasons behind trends in transit, doing another survey in a few years and the results of the surveys.

Mr. Downing and Mr. Mulligan responded to the inquiries. Mr. Downing explained the timing of the surveys, the value of the survey results, and confirmed that the type of survey is more expensive. Mr. Mulligan agreed that doing more frequent surveys could be valuable and outlined why the District wants to survey these groups. Mr. Downing explained the meaning of equity communities, and confirmed that the survey would evaluate all riders' travel times and destinations.

**(a) Action by Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors THIER/SNYDER** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Transportation Committee/Committee of the Whole recommends that the Board of Directors approve award of Contract No. 2022-D-088, *Regional Bus, Ferry, and Bridge User and Non-User Survey*, to Corey, Canapary and Galanis for a total not to exceed amount of \$362,338, to provide consulting services for a Regional Bus, Ferry, and Bridge User and Non-User Survey; with the understanding that requisite funds are available in the FY 2022/23 District Division Operating Budget.

**Action by the Board at its meeting of January 27, 2023 – Resolution**

**AYES (12):** Directors Conroy, Garbarino, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Snyder and Thier; Second Vice President Hill; First Vice President

Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (3):** Directors Giudice, Grosboll and Stefani.

**(5) Presentation on Regional Network Management Update [26:18 Minutes Mark on the Video Recording]**

Director of Planning Ron Downing presented the staff report, which was for informational purposes only and no action was taken. He emphasized that the Regional Network Manager (RNM) model funding is to be determined.

Mr. Mulligan commented about the goals, challenges and funding for RNM model. He said staff is supportive of the RNM model being presented.

**[Directors Giudice and Grosboll arrived.]**

**[52:49 Minutes Mark on the Video Recording]**

Directors Rabbitt and Snyder and President Thériault expressed appreciation for Mr. Mulligan's regional leadership.

Chair Hill and Directors Rabbitt thanked Mr. Downing for the presentation.

Director Rabbitt spoke about the Blue Ribbon Transit Recovery Task Force's work and goals. He reviewed a number of factors that are important to the RNM model including coordination between the transit agencies, key performance indicators (KPIs), financial investments, and benefit to riders. He acknowledged the complexity of the model and challenges.

Director Snyder expressed appreciation for Director Rabbitt's role and contributions to the Metropolitan Transportation Commission (MTC). He commented about the complexity of coordinating regional transit in the Bay Area, and the value of retaining control over the District's transit service. He inquired about any mandates governing the RNM model. He expressed support for institutionalizing coordination between the various Bay Area transit agencies.

President Thériault stated that the RNM project is still unfolding, and District representatives will have time to provide input to decision makers. He expressed optimism that the process would unfold over time.

Director Hill commented about the complexity of Bay Area transit and expressed optimism about the results of the process.

Mr. Mulligan responded to the Director's inquiry. He spoke about the complexity of coordinating transit schedules, and how schedule changes could trigger changes to some agencies' collective bargaining agreements. He also spoke about the complexity of

developing the schedule and determining which riders get priority.

The following individual spoke under public comment: **[1:06:25 Hour Mark on the Video Recording]**

- David Pilpel, San Francisco Resident

Mr. Mulligan responded to Mr. Pilpel, thanked him for his comments, and encouraged him to contact MTC about the possibility of joining the MTC Policy Advisory Council. He commented about the District's bus fares in San Francisco.

Chair Hill inquired about equity fares in San Francisco.

Mr. Mulligan responded to the Chair's inquiry and stated that staff would present more information as part of the discussion about the proposed Five-Year Fare Program.

(6) **Monthly Report on Bridge Traffic, Transit Ridership Trends, and Transit Service Performance** **[1:12:55 Hour Mark on the Video Recording]**

General Manager Denis Mulligan presented the staff report, which was for informational purposes only and no action was taken. He stated that Bridge traffic remains roughly the same and transit has gotten stronger.

(7) **Monthly Report on Activities Related to Marin Transit** **[1:14:15 Hour Mark on the Video Recording]**

General Manager Denis Mulligan presented the staff report, which was for informational purposes only and no action was taken.

(8) **Public Comment**

There were no public comments.

(9) **Adjournment** **[1:14:53 Hour Mark on the Video Recording]**

All business having been concluded, **Directors RABBITT/SNYDER** moved and seconded that the meeting be adjourned at 10:15 a.m.

**Carried**

Respectfully submitted,

Elbert Hill, Chair  
Transportation Committee

EH:AMK:EIE:tnm

THIS PAGE INTENTIONALLY LEFT BLANK



January 26, 2023



**MINUTES OF THE BUILDING AND OPERATING COMMITTEE/  
COMMITTEE OF THE WHOLE**

**Assembly Bill 361, signed by the Governor of the State of California on September 16, 2021, amends the Ralph M. Brown Act to allow Board members, staff and the public to participate remotely in meetings, without complying with traditional teleconference meeting rules.**

**These minutes are supplemented by the video recording that is posted online at:  
<https://www.youtube.com/user/goldengatedistrict>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

A meeting of the Building and Operating Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session held virtually/remotely on Thursday, January 26, 2023, at 10:20 a.m., Chair Garbarino presiding.

- (1) **Call to Order:** 10:20 a.m. **[00:21 Minutes Mark on the Video Recording]**
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[01:11 Minutes Mark on the Video Recording]**

**Committee Members Present (8):** Chair Garbarino; Vice-Chair Mastin; Directors Cochran, Conroy, Pahre, Rabbitt and Thier; President Thériault.

**Committee Members Absent (0):** None.

**Other Directors Present (6):** Directors Giudice, Grosboll, Hernández, Hill, Rodoni and Snyder.

**Committee of the Whole Members Present (14):** Directors Conroy, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Committee of the Whole Members Absent (1):** Director Stefani.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE  
JANUARY 26, 2023/PAGE 2**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorneys Madeline Chun and Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Division Mona Babauta; Deputy General Manager/Administration and Development Kellee Hopper; Director of Planning Ron Downing; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**(3) Approve Actions Relative to Contract No. 2019-F-058, Larkspur Ferry Service and Parking Expansion Environmental Clearance and Preliminary Design Study [03:37 Minutes Mark on the Video Recording]**

Director of Planning Ron Downing presented the staff report. He explained the rationale for the Study, the likelihood that ridership would return, the long timeline for achieving the project goals, and the necessity to work towards completing this project at this time. He reviewed the challenges of obtaining appropriate data for the Study, and the elements that are still in draft form. He also spoke about the addition of Graton Rancheria as a key stakeholder in the process.

Mr. Mulligan confirmed that the increased cost is due to the additional increased scope of work that entailed additional data analysis and traffic modeling. He spoke about the importance of planning for the future.

**[Director Thier departed.]**

Ms. Ko-Wong stated that Director Thier had recused herself and was in a waiting area outside of the meeting.

**[14:34 Minutes Mark on the Video Recording]**

Director Grosboll expressed appreciation for the project and spoke about the importance of planning. He inquired about staff's satisfaction with the consultant.

Director Hill commented about climate change and the goal to get people out of their cars. He said he would hold additional comments until the District's strategic plan is completed.

Director Snyder commented about making choices to support transit versus automobiles, and referred to a book by Robert Caro entitled, *The Power Broker*. He said the book outlined choices made related to transit and building parking structures in New York City in the fifties. He indicated that if the choices are to build parking structure in San Francisco or outside of San Francisco, he would prefer to see the structures built outside of San Francisco.

President Thériault stated that he thinks every parking garage constructed is a systemic failure and shows that people are not taking transit for their whole trip from home to destination. He indicated that he would like to see more people taking public transit for more of the trip. He agreed that the District could have to build a garage in order to keep people from driving cars all the way into San Francisco. He said that he hoped that doing the Study would not obligate the District to build a garage.

Director Pahre stated that Sonoma-Marin Area Rail Transit (SMART) representatives also struggle with how to bridge the “last mile,” and get riders to the SMART stations. She expressed hope the consultants would include vehicle choices in the Study.

Director Rabbitt commented that parking is necessary for the foreseeable future. He said he had heard that the Bay Area Rapid Transit (BART) has more parking spaces than any other entity west of the Mississippi. He stated he believes that fixed route transit like a train or ferry has to provide options to get people to the transit origin. He added that in Sonoma County, the Board of Supervisors is exploring the possibility of constructing parking structures that could be converted to other uses at a future time. He expressed support for the Study.

Mr. Mulligan confirmed that staff is satisfied with the consulting team’s performance and believes they are doing excellent work. He spoke about riders making choices about how to get to the Larkspur Ferry Terminal and noted some people would prefer to drive. He told a story about former Director Charles McGlashan, who reported that he would drive into San Francisco if he was unable to find parking and take the ferry.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors PAHRE/RABBITT** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to Contract No. 2019-F-058, *Larkspur Ferry Service & Parking Expansion Environmental Clearance and Preliminary Design Study*:

- (i) Authorize execution of the First Amendment with Jacobs Engineering Group in an amount not to exceed \$948,260 for additional consulting services;
- (ii) Increase the project contingency by \$94,826, to a total of \$346,228 which is equal to 10% of the sum of the contract amount (\$2,514,024) plus 10% of the amount of the First Amendment (\$948,260); and,

- (iii) Authorize a budget increase of \$1,043,086 in the FY 22/23 Ferry Division Capital Budget for Project #2042, for a revised total project budget of \$4,191,512.

This matter will be presented to the Finance-Auditing Committee at its meeting of January 26, 2023, for concurrence.

**Action by the Board at its meeting of January 27, 2023 – Resolution  
Refer to Finance-Auditing Committee meeting of January 26, 2023**

- AYES (12):** Directors Conroy, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni and Snyder; First Vice President Cochran; President Thériault.
- ABSTENTION (1):** Second Vice President Hill.
- NOES (0):** None.
- ABSENT (2):** Directors Stefani and Thier.

[Director Thier returned.]

**(4) Status Report from Board Appointee(s) on Sonoma-Marín Area Rail Transit Board  
[26:11 Minutes Mark on the Video Recording]**

Chair Garbarino provided a Sonoma-Marín Area Rail Transit (SMART) Board status report, which was for informational purposes only and no action was taken. Directors Pahre and Rabbitt added to her report.

**(5) Status Report on Engineering Projects [34:11 Minutes Mark on the Video Recording]**

District Engineer Ewa Bauer-Furbush presented a status report, which was for informational purposes only and no action was taken. She stated that the District received two bids for the Suicide Deterrent System Rescue Training Net and noted the importance of the project.

**[10:56 Minutes Mark on the Video Recording]**

Director Mastin inquired about the completion date of the elevator project as outlined in the Status Report on page 31 (page 39 of the meeting packet), and how a delay would affect the District's Board and Committee meetings.

Ms. Bauer-Furbush responded to the Director's inquiry. She said that the elevator completion date is unknown. Ms. Ko-Wong added that staff is working to make meeting arrangements and is hoping to secure two locations: one in San Francisco for March and the other further north for April.

**(6) Public Comment**

There was no public comment.

**(7) Adjournment [38:10 Minutes Mark on the Video Recording]**

All business having been concluded, **Directors HILL/MASTIN** moved and seconded that the meeting be adjourned at 10:59 a.m.

**Carried**

Respectfully submitted,

Patricia Garbarino, Chair  
Building and Operating Committee

PG:AMK:EIE:tnm

DRAFT

THIS PAGE INTENTIONALLY LEFT BLANK

January 26, 2023



**MINUTES OF THE FINANCE-AUDITING COMMITTEE/  
COMMITTEE OF THE WHOLE**

**Assembly Bill 361, signed by the Governor of the State of California on September 16, 2021, amends the Ralph M. Brown Act to allow Board members, staff, and the public to participate remotely in meetings, without complying with traditional teleconference meeting rules.**

**These minutes are supplemented by the video recording that is posted online at:  
<https://www.youtube.com/user/goldengatedistrict>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

A meeting of the Finance-Auditing Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session held virtually/remotely on Thursday, January 26, 2023, at 11:01 a.m., with Chair Rabbitt presiding.

- (1) **Call to Order:** 11:01 a.m. **[00:26 Minutes Mark on the Video Recording]**
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[01:06 Minutes Mark on the Video Recording]**

**Committee Members Present (8):** Chair Rabbitt; Vice Chair Pahre; Directors Cochran, Giudice, Grosboll, Hernández and Rodoni; President Thériault.

**Committee Members Absent (0):** None.

**Other Directors Present (5):** Directors Garbarino, Hill, Mastin, Snyder and Thier.

**Committee of the Whole Members Present (13):** Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Committee of the Whole Members Absent (2):** Directors Conroy and Stefani.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong;

**FINANCE-AUDITING COMMITTEE/COMMITTEE OF THE WHOLE  
JANUARY 26, 2023/PAGE 2**

Attorneys Madeline Chun and Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Division Mona Babauta; Deputy General Manager/Administration and Development Kellee Hopper; Director of Capital and Grant Programs Amy Frye; Chief Technology Director Fang Lu; Director of Planning Ron Downing; Director of Accounting Cody Smith; Director of Risk Management and Safety Kelli Vitale; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**(3) Ratification of Previous Actions by the Auditor-Controller [03:23 Minutes Mark on the Video Recording]**

PFM Senior Managing Consultant Wale Kajopaiye presented the Investment Report.

**[11:13 Minutes Mark on the Video Recording]**

Chair Rabbitt expressed appreciation for the report and spoke about economists' disagreement about a possible recession.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors PAHRE/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors approve the following actions:

- (i) There are no commitments and/or expenditures to ratify for the period of December 1, 2022 through December 31, 2022;
- (ii) Ratify investments made during the period December 6, 2022 through January 16, 2023;
- (iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing between January 16, 2023 and February 13, 2023 as well as the investment of all other funds not required to cover expenditures that may become available; and,
- (iv) Accept the Investment Report for December 2022.

**Action by the Board at its meeting of January 27, 2023 – Resolution**  
**CONSENT CALENDAR**



- AYES (13):** Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.
- NOES (0):** None.
- ABSENT (2):** Directors Conroy and Stefani.

[Director Rodoni departed]

(4) **Authorize Budget Adjustment(s) and/or Transfer(s)**

- (a) **Budget Increase in the FY 22/23 Ferry Division Capital Budget for Project #2042, Larkspur Ferry Service & Parking Expansion Environmental Clearance and Preliminary Design Study [13:51 Minutes Mark on the Video Recording]**

(i) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/HILL** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends, in concurrence with the Building and Operating Committee at its meeting on January 26, 2023, that the Board of Directors authorize a budget increase in the amount of \$1,043,086 in the FY 22/23 Ferry Division Capital Budget for Project #2042, *Larkspur Ferry Service & Parking Expansion Environmental Clearance and Preliminary Design Study*, for a total project budget of \$4,191,512.

**Action by the Board at its meeting of January 27, 2023 – Resolution Refer to Building and Operating Committee Meeting of January 26, 2023**  
**NON-CONSENT CALENDAR**

- AYES (12):** Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.
- NOES (0):** None.
- ABSENT (3):** Directors Conroy, Rodoni and Stefani.

(5) **Authorize Actions Related to Grant Programs**

- (a) **Approve Actions Relative to Federal and State Disaster Assistance [15:39 Minutes Mark on the Video Recording]**

Director of Capital and Grant Programs Amy Frye spoke about the extensive work that led up to the District receiving \$400 million grant funding for the Seismic Retrofit project

earlier that month, and acknowledged the contributions of numerous departments including the General Manager’s office, District Secretary’s office, Engineering department, and the District’s consultants WSP.

She presented the staff report, and acknowledged the work of her staff, the Capital and Grant Programs department, and Accounting and Procurement departments on the disaster assistance applications.

**[19:21 Minutes Mark on the Audio Recording]**

Chair Rabbitt and Directors Mastin and Pahre expressed appreciation for staff’s effort to obtain the disaster assistance grant funding.

Director Mastin inquired about the slide referenced on page 1 of the staff report (page 29 of the meeting packet).

Ms. Frye responded that the slide occurred on Alexander Avenue outside of Sausalito.

**(i) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors HERNÁNDEZ/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to the Golden Gate Bridge, Highway and Transportation District's application for federal and state disaster financial assistance under Public Law 93-288:

- (1) Designate the General Manager, Director of Risk Management and Safety and Director of Capital and Grant Programs or designee(s) to submit and file Public Assistance applications with the Federal Emergency Management Agency (FEMA) and the California Governor’s Office of Emergency Services (Cal OES) for Federal and State disaster financial assistance as the Authorized Agents; and,
- (2) That the Designations will be effective for three years as authorized by Cal OES.

**Action by the Board at its meeting of January 27, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (12):** Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (3):** Directors Conroy, Rodoni and Stefani.

(6) **Authorize the Setting of a Public Hearing to Receive Comments on a Proposed Five-Year Fare Program for Fiscal Years 2023/24 Through 2027/28** [20:47 Minutes Mark on the Audio Recording]

Director of Planning Ron Downing presented the staff report. He highlighted that the schedule is more aggressive than usual because the Metropolitan Transportation Commission (MTC) is requesting information one month earlier than in the past. He reviewed the possible scenarios for bus and ferry fare increases.

Mr. Mulligan stated that this item will initiate a public process and collect input from riders. He reviewed additional reasons why staff are proposing different fares in different counties.

**[40:32 Minutes Mark on the Video Recording]**

Director Mastin suggested that District staff also consider publicizing the public hearing in Spanish and English in Napa, Mendocino and Del Norte County publications. He stated that he believes a \$0.25 increase is a simple and easy way to explain the fare increase. He asked for additional information about Sonoma County's contributions to the District's revenue.

Director Snyder requested further information on the District's projected deficit. He inquired about Sonoma County's and City and County of San Francisco's contributions to the District's revenue. He commented about the possibility of San Francisco contributing more to the District.

Chair Rabbitt commented on the Sonoma County funding sources. He inquired about how Clipper 2.0 could affect the District's fare program, and the percentage of ridership that receives some type of discount.

Mr. Downing stated the District's five-year deficit is projected to be \$423 million. Mr. Wire reviewed the District's revenue sources, and historical approach to fare increases. He indicated that the fare increase would offset a small and important piece of the District's losses. He confirmed that Sonoma County contributes Transportation Development Act (TDA) funding to the District. Mr. Mulligan said that when Clipper 2.0 is available the District could return to the Board and review the District's fares. He indicated that staff would provide additional information about discounted fares in the future.

The following individual spoke under public comment: [50:47 Minutes Mark on the Video Recording]

- David Pilpel, San Francisco Resident

(a) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors authorize the setting of a public hearing for the purpose of receiving public comments on a proposal to establish a five-year fare program for FY 2023/24-2027/28. The proposed program would increase bus, ferry, and paratransit fares annually, to support rising operating expenses, effective July 1, 2023, and each subsequent July 1 through July 1, 2027. The public hearing would take place virtually on Thursday, February 23, 2023, at 9:00 a.m.

**Action by the Board at its meeting of January 27, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (12):** Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (3):** Directors Conroy, Rodoni and Stefani.

**(7) Approve Actions Relative to Project No. 1960, Farebox System Upgrade [54:12  
Minutes Mark on the Audio Recording]**

Chief Technology Director Fang Lu and Director of Planning Ron Downing presented the staff report. Mr. Downing reviewed background information and outlined reasons for the software upgrade. Ms. Lu outlined the recommendation and explained why the upgrade and additional funding is necessary.

Mr. Mulligan clarified that the fareboxes are devices that collect cash from riders and the District's current hardware and software is considered quite old.

**[1:04:41 Hour Mark on the Video Recording]**

Director Hill inquired about the capabilities of the fareboxes.

Director Hernández thanked Ms. Lu and Mr. Downing for the report. She observed the District has had hardware, software and service failures. She inquired about the research staff has done to investigate other vendors.

Director Giudice commented about point-of-sale systems. He inquired if staff was requesting sufficient budget for the fareboxes cost and support.

Mr. Downing, Mr. Mulligan and Ms. Lu responded to the Directors' inquiries. Mr. Downing explained the District's history contracting with Genfare. Mr. Mulligan added

that the District had been attempting to use old hardware which is not necessarily able to function well in a more modern world and is no longer supported. Ms. Lu stated that the proposed budget is based on a Genfare proposal and includes a 20% contingency and staff has confidence the budget is sufficient.

(a) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors PAHRE/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors take the following actions relative to Contract No. 2021-D-70, *Genfare GFI Software System Upgrade*, as follows:

- (i) Authorize a budget increase in the FY 22/23 District Division Capital Budget in the amount of \$136,234, relative to Capital Project No. 1960, *Farebox System Upgrade*, for a total project cost of \$729,612; and,
- (ii) Authorize the General Manager, or his designee, to amend Contract 2021-D-70 to increase the contract amount by \$113,528 for a new total of \$574,775 to purchase additional hardware, software and services, and increase the contract contingency amount by \$22,706 for a new total of \$76,602.

**Action by the Board at its meeting of January 27, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (12):** Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (3):** Directors Conroy, Rodoni and Stefani.

(8) **Receive the Independent Auditor’s Single Audit Report for the Year Ending June 30, 2022, as Submitted by Eide Bailly, LLP [1:11:22 Hour Mark on the Audio Recording]**

Director of Accounting Cody Smith introduced the staff report and indicated that Ahmad Gharaibeh of Eide Bailly, LLP would provide additional technical information. He expressed appreciation for those who contributed to the Audit Report including staff of the Accounting, Budget and Procurement departments.

Mr. Gharaibeh explained the Single Audit Report is the last component of the audit (FY

2021/2022 Annual Comprehensive Financial Report) and is separated from the rest of the audit due to rigorous funding requirements. He said that he and his team issued a clean opinion on the requirements and internal controls, and have no exceptions to report with respect to compliance.

**[1:14:05 Minutes Mark on the Video Recording]**

Chair Rabbitt expressed appreciation for the report.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/HILL** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors receive the Independent Auditor's Single Audit Report for the year ending June 30, 2022, as submitted by Eide Bailly, LLP.

**Action by the Board at its meeting of January 27, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (12):** Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (3):** Directors Conroy, Rodoni and Stefani.

**(9) Status Report on the FY 22/23 Budget [1:15:38 Minutes Mark on the Video Recording]**

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken. He highlighted that the report is very similar to the prior month.

The following individual spoke under public comment: **[1:16:29 Minutes Mark on the Video Recording]**

- David Pilpel, San Francisco Resident

**(10) Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for Five and Six Months Ending November 2022 and December 2022) [1:17:59 Minutes Mark on the Video Recording]**

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken. He pointed out page 113, and reviewed the Bridge

traffic, and bus and ferry ridership results, and associated revenue through December. He pointed out that all areas are performing higher than budgeted.

(11) **Monthly Review of Financial Statements (for Five and Six Months Ending November 2022 and December 2022) [1:20:07 Minutes Mark on the Video Recording]**

- (a) **Statement of Revenue and Expenses**
- (b) **Statement of Capital Programs and Expenditures**

Auditor-Controller Joseph Wire presented the staff reports, which were for informational purposes only and no actions were taken. He reviewed the changes in revenues and expenses from prior years on page 120. He stated that District expenses are about \$2.5 million more than revenues through December on page 120. He noted that at this time the District has a deficit of about \$9.2 million, and this deficit would be covered by one-time funding.

He highlighted progress made on capital projects as outlined on page 138.

(12) **Review of the District's FY 22/23 Second Quarterly Report of Judgments or Settled Claims [1:23:53 Hour Mark on the Audio Recording]**

Director of Risk Management and Safety Kelli Vitale presented the staff report, which was for informational purposes only and no action was taken.

(13) **Review of the Auditor-Controller's FY 22/23 Second Quarterly Report on Authorized Budget Adjustments and Budget Transfers Under the General Manager's Authority [1:24:39 Hour Mark on the Video Recording]**

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken.

(14) **Review of the Auditor-Controller's FY 22/23 First Quarterly Report on Procurement Actions Under the General Manager's Authority**

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken.

Chair Rabbitt stated that he would like to take Public Comment before the Closed Session.

(15) **Public Comment [1:25:47 Hour Mark on the Video Recording]**

There were no public comments.

(16) **Closed Session [1:26:02 Hour Mark on the Video Recording]**

Attorney Kimon Manolius, at the request of Chair Rabbitt, stated that the Committee would convene in Closed Session, as permitted by the Brown Act, to discuss the following matter

listed on the Agenda as Item No. 15(a):

- (a) Conference with Legal Counsel – Existing Litigation  
Pursuant to Government Code Section 54956.9(a)  
Report of Athens Administrators, Inc.
  - (i) *Sandra Sanders v. Golden Gate Bridge, Highway and Transportation District.*

**[00:24 Minutes Mark on the Closing Video Recording]**

After Closed Session, Chair Rabbitt called the meeting to order in Open Session with a quorum present. Attorney Kimon Manolius stated that the Committee had met in Closed Session, as permitted by the Brown Act, to discuss the above listed matter. He reported that the Committee gave guidance to legal counsel about how to proceed with the matter.

**(17) Adjournment [00:45 Minutes Mark on the Video Recording]**

Director Hill expressed appreciation for Mr. Downing’s presentations of that day.

All business having been concluded Directors PAHRE/SNYDER moved and seconded that the meeting be adjourned at 12:34 p.m.

**Carried**

Respectfully submitted,

David Rabbitt, Chair  
Finance-Auditing Committee

DAR:AMK:EIE:tnm



January 27, 2023



**MINUTES OF THE RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE /  
COMMITTEE OF THE WHOLE**

**Assembly Bill 361, signed by the Governor of the State of California on September 16, 2021, amends the Ralph M. Brown Act to allow Board members, staff and the public to participate remotely in meetings, without complying with traditional teleconference meeting rules.**

**These minutes are supplemented by the video recording that is posted online at:  
<https://www.youtube.com/user/goldengatedistrict>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

A meeting of the Rules, Policy, and Industrial Relations Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) was held virtually/remotely on Thursday, January 27, 2023, at 9:00 a.m., Chair Hernández presiding.

- (1) **Call to Order:** 9:00 a.m. **[00:20 Minutes Mark on the Video Recording]**
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[01:06 Minutes Mark on the Video Recording]**

**Committee Members Present (7):** Chair Hernández; Vice Chair Garbarino; Directors Grosboll, Hill, Mastin and Pahre; President Thériault.

**Committee Members Absent (1):** Director Conroy.

**Other Directors Absent (3):** Directors Cochran, Snyder and Thier.

**Committee of the Whole Members Present (10):** Directors Garbarino, Grosboll, Hernández, Mastin, Pahre, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Committee of the Whole Members Absent (5):** Directors Conroy, Giudice, Rabbitt, Rodoni and Stefani.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE**  
**JANUARY 27, 2023/PAGE 2**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorneys Madeline Chun and Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Division Mona Babauta; Deputy General Manager/Administration and Development Kellee Hopper; Director of Procurement Brian Garrity; DBE Program Administrator Artemisé Davenport; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

**(3) Approve Changes to the Procurement Manual to Incorporate Consideration of Social Equity in District Procurements [03:27 Minutes Mark on the Video Recording]**

Director of Procurement Brian Garrity presented the staff report.

Mr. Mulligan expressed appreciation for the guidance of the Advisory Committee on Equity and Diversity Issues (Advisory Committee), Mr. Garrity, and Ms. Davenport for their contributions to the effort.

Ms. Davenport expressed appreciation for those who worked on the initiative including Mr. Garrity, his team, and the Advisory Committee.

**[08:04 and 9:09 Minutes Mark on the Video Recording]**

Chair Hernández thanked Mr. Garrity for his report and work on the Advisory Committee.

Director Pahre expressed appreciation for Director Hernández's leadership role on the Advisory Committee. She inquired about the possibility of delving deeper into the potential contractors' and consultants' business practices and verifying those practices. She also asked if the District would provide the definition of social equity. In addition, she inquired about additional information the District could request from contractors that could indicate that these organization could fulfill the social equity requirements.

Director Grosboll expressed appreciation for the staff recommendation. He commented about the purchasing requirements for construction contracts. He inquired about the possibility of asking bidders questions about their social equity practices, and he asked if other local municipalities are utilizing social equity criteria and have an assessment of whether or not the social equity approach is effective.

Director Thier expressed appreciation for the team including Chair Hernández, the Advisory Committee, and staff who played a role in creating the staff recommendation. She stated that she thought other agencies would implement social equity considerations into their purchasing practices in the future.

**RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE**  
**JANUARY 27, 2023/PAGE 3**

Director Hernandez expressed appreciation for the team including Attorney Julie Sherman, Mr. Garrity, Mr. Mulligan, Ms. Davenport, Ms. Ko-Wong and all those who worked behind the scenes. She also thanked Director Pahre who created the Advisory Committee when she was the President of the Board.

Mr. Garrity responded to the Director's inquiries. He explained that, when using the request for proposals (RFP) solicitation method, staff asks proposers to provide information and context to support their assertions about their business practices, and also asks specific questions. When using the design-bid-build solicitation method for public works projects, most contracts must be awarded to the lowest responsive and responsible bidder. However, some public works contracts may be awarded on a best value basis, such as design-build contracts, and it may be possible to include consideration of the social equity as an evaluation factor for such contracts. Mr. Mulligan added that the District is able to use a Construction Manager/General Contractor (CMGC) procurement approach under the California Public Contract Code and Federal regulations.

Attorney Madeline Chun stated that there are a number of legal requirements and factors that must be considered to determine whether it is legally permissible for the District to ask bidders or proposers additional questions regarding social equity. Attorney Kimon Manolius added that the team would do its best to include additional questions in solicitations when possible.

Mr. Garrity stated that the District's new policies are modelled on the City of Portland's approach to social equity (Mr. Garrity later clarified that the District's policies were modeled after the County of Multnomah's approach to social equity). Ms. Davenport added that AC Transit might have some social equity policies and she would investigate further.

**(a) Action by Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors PAHRE/GARBARINO** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Rules, Policy and Industrial Relations Committee/Committee of the Whole recommends that the Board of Directors authorize updates to the District's Procurement Manual that would allow for the inclusion of Social Equity as an evaluation factor in some District best value procurements.

**Action by the Board at its meeting of January 27, 2023 – Resolution**

**AYES (10):** Directors Garbarino, Grosboll, Hernández, Mastin, Pahre, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE**  
**JANUARY 27, 2023/PAGE 4**

**NOES (0):** None.

**ABSENT (5):** Directors Conroy, Giudice, Rabbitt, Rodoni and Stefani.

**(4) Public Comment**

There were no public comments.

**(5) Adjournment [20:44 Minutes Mark on the Video Recording]**

All business having been concluded, **Directors GARBARINO/MASTIN** moved and seconded that the meeting be adjourned at 9:21 a.m.

**Carried**

Respectfully submitted,

Sabrina Hernández, Chair  
Rules, Policy and Industrial Relations Committee

SH:AMK:EIE:tnm

DRAFT

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**MEMORANDUM OF MINUTES**

**BOARD OF DIRECTORS MEETING**

**JANUARY 27, 2023**

**Assembly Bill 361, signed by the Governor of the State of California on September 16, 2021, amends the Ralph M. Brown Act to allow Board members, staff and the public to participate remotely in meetings, without complying with traditional teleconference meeting rules.**

**These minutes are supplemented by the video recording that is posted online at:**  
<https://www.youtube.com/user/goldengatedistrict>.

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session held virtually/remotely on Friday, January 27, 2023, at 10:02 a.m., President Thériault presiding.

- (1) **CALL TO ORDER:** President Michael Thériault. **[00:19 Minutes Mark on the Video Recording]**
- (A) **Oaths of Office** **[01:02 Minutes Mark on the Video Recording]**

Secretary of the District Amorette Ko-Wong administered Oaths of Office to the following new Board members:

- (i) Matt Dorsey
- (ii) Ahsha Safaí
- (iii) Stephanie Moulton-Peters

Ms. Ko-Wong welcomed the new Board members to the District. President Thériault asked if the new Directors would like to say a few words.

Director Dorsey expressed enthusiasm for serving on the Board and working with his colleagues on Bridge District initiatives. He spoke about his service on the Board of Supervisors and his long-time use of transit.

**BOARD OF DIRECTORS MEETING  
JANUARY 27, 2023/PAGE 2**

Director Safaí said he looks forward to working on District initiatives on this esteemed Board. He spoke about his representation of working families, and background as a city planner.

Director Moulton-Peters said she is a long-time transit user, has sat on boards of other transportation organizations, and is looking forward to working with her new colleagues on the District Board.

- (2) **ROLL CALL**: Secretary of the District Amorette M. Ko-Wong. **[10:08 Minutes Mark on the Video Recording]**

**Directors Present (17)**: Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Directors Absent (1)**: Director Stefani.

**[Note: On this date, there was one vacancy on the Board of Directors.]**

**Staff Present**: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorneys Madeline Chun and Kimon Manoliu; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Division Mona Babauta; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

- (3) **PLEDGE OF ALLEGIANCE**: Director Gerard Giudice **[12:39 Minutes Mark on the Video Recording]**

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

- (4) **PUBLIC COMMENT**: **[13:05 Minutes Mark on the Video Recording]**

President Thériault inquired about the number of people who were present to make public comments. Secretary of the District Amorette Ko-Wong responded there are three members of the public who want to speak.

President Thériault confirmed that the callers could have three minutes each in which to make their comments.

The following individuals spoke under Public Comment: **[13:55 Minutes Mark on the Video Recording]**

- Kymberlyrenée Gamboa, Sacramento County Resident
- Dave Rhody, The Climate Reality Project

**BOARD OF DIRECTORS MEETING  
JANUARY 27, 2023/PAGE 3**

- David Pilpel, San Francisco Resident

**[20:59 Minutes Mark on the Video Recording]**

President Thériault and General Manager Denis Mulligan thanked the speakers for their comments.

President Thériault stated that the Strategic Planning Advisory Committee is meeting after the Board meeting.

Mr. Mulligan responded to the public comments, and outlined additional considerations relative to the purchase of zero emission buses.

**(5) CONSENT CALENDAR: [23:44 Minutes Mark on the Video Recording]**

Ms. Ko-Wong presented the Consent Calendar. She confirmed that she would update the minutes to respond to the comments made by Mr. Pilpel and further clarify the two closed session items.

Ms. Moulton-Peters stated she would abstain.

**Directors GIUCIDE/RABBITT** moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

**AYES (16):** Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSTENTION (1):** Director Moulton-Peters.

**ABSENT (1):** Director Stefani.

**(A) Approve the Minutes of the following Meetings:**

- (1) Transportation Committee of December 15, 2022;
- (2) Building and Operating Committee of December 15, 2022;
- (3) Finance-Auditing Committee of December 15, 2022;
- (4) Rules, Policy and Industrial Relations Committee of December 16, 2022;
- (5) Governmental Affairs and Public Relations Committee of December 16, 2022; and
- (6) Board of Directors of December 16, 2022.

**Carried**

**(B) Ratification of Previous Actions by the Auditor-Controller**

**Resolution No. 2023-001** (as detailed in the December 15, 2022, Finance-Auditing Committee meeting)

- (1) Ratifies Commitments and/or Expenditures
- (2) Ratifies Previous Investments

**BOARD OF DIRECTORS MEETING  
JANUARY 27, 2023/PAGE 4**

- (3) Authorizes Reinvestments
- (4) Accepts Investment Report for December 2022

**Adopted**

**(6) REPORTS OF OFFICERS:**

**(A) General Manager [25:41 Minutes Mark on the Video Recording]**

- (1) **Ratify the Emergency Action of the General Manager to Approve an Emergency Contract Change Order with Valentine Corporation Related to the Larkspur Ferry Terminal Sink Hole Repairs [26:01 Minutes Mark on the Video Recording]**

**Directors MASTIN/HILL**

**Resolution No. 2023-002** ratifies the action of the General Manager to approve an emergency contract change order with Valentine Corporation related to the Larkspur Ferry Terminal sink hole in the amount of \$151,287.

**Adopted**

**AYES (17):** Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (1):** Director Stefani.

- (2) **Ratify the Emergency Action of the General Manager to Approve an Emergency Contract Change Order with Moffatt & Nichol Related to the San Francisco Ferry Terminal Ramp Repair [28:25 Minutes Mark on the Video Recording]**

**Directors PAHRE/THIER**

**Resolution No. 2023-003** ratifies the action of the General Manager to approve an emergency contract change order with Moffatt & Nichol related to the San Francisco Ferry Terminal ramp repair in the amount of \$269,873.

**Adopted**

**AYES (17):** Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (1):** Director Stefani.

- (3) **General Manager Report [31:02 Minutes Mark on the Video Recording]**



**BOARD OF DIRECTORS MEETING  
JANUARY 27, 2023/PAGE 5**

Mr. Mulligan presented the General Manager Report. He stated that the District received a \$400 million grant from the Infrastructure Investment and Jobs Act (IIJA, which is also known as the “Bipartisan Infrastructure Law”).

Mr. Mulligan expressed appreciation for the people and developments that contributed to the award of this grant. He spoke about the IIJA and the competitive Large Bridges program. He acknowledged the contributions of Speaker Emerita Pelosi, Congressman Huffman, the rest of the Bay Area delegation including Senators Feinstein and Padilla, Washington DC consultant Paul Schlesinger, former Board Presidents Hernández and Grosboll and current President Thériault, Director Cochran who is the Chair of the Governmental Affairs and Public Information Committee and Ms. Ko-Wong.

He spoke about the benefit cost methodology that had been in the grant program, and how the team had worked to get this methodology updated. He expressed appreciation for the efforts of the staff at the Federal Highway Administration in Washington, DC and California, Paul Schlesinger, Robert Edmondson, District staff and consultants.

Mr. Mulligan thanked specific District staff who contributed to the effort to get the grant including former employees Danielle Ferrigno and Jennifer Raupach, and current employees (listed in alphabetical order) Ewa Bauer-Furbush, Justine Bock, Jacob Brown, Chi Chow, Paolo Cosulich-Schwartz, John Eberle, Dana Fehler, Amy Frye, Amorette Ko-Wong, Robin Lowey, Alice Ng, Maria Rohner Storniolo, Chuck Voong and Joe Wire. He also thanked the firms of HDR and WSP, and Paul Schlesinger.

He stated that the California Supreme Court dismissed the lawsuit challenging Regional Measure 3 (RM3) and now, the RM3 funds will be available to the District and other Bay Area transportation agencies for the projects approved in the RM3 expenditure plan.

He spoke about the State budget and the challenges associated with making decisions.

Mr. Mulligan said that on September 29, 2022, District Bridge Laborers, Bridge Patrol and Roadway Services staff, and California Highway Patrol staff assisted Mr. Grenier and used an automated external defibrillator on him. He presented a video from Mr. Grenier (<https://vimeo.com/768203617/8d79aa2c0>), in which he thanks those who assisted him.

Mr. Mulligan recognized Sylvia Calderon, Anthony Tecson and Andrew Bulleri for their District service.

**[43:03 Minutes Mark on the Video Recording]**

President Thériault and Director Thier expressed appreciation to those who helped to secure the \$400 million in grant funding from the Bipartisan Infrastructure Law.

Director Thier acknowledged and expressed appreciation for Mr. Mulligan’s efforts to get the \$400 million grant funding from the IIJA. She spoke about the challenge of getting the funding, the expertise required and the importance of the Seismic Retrofit project. She said she believes Mr. Mulligan could be remembered as one of the best General Managers ever.

**BOARD OF DIRECTORS MEETING  
JANUARY 27, 2023/PAGE 6**

She also said she understands that an accomplishment of this type takes a team and the team members must have worked very hard to achieve the goal of the \$400 million in funding.

President Thériault encouraged those present to pause, celebrate and appreciate the accomplishment of getting the \$400 million grant funding for the project.

He spoke about a letter in Board communications about the Chinese language translation of the ferry ticket vending machines (TVM). He asked District staff to investigate further especially as the change relates to taking the Angel Island ferry.

Mr. Mulligan responded that he would review the translations available in the ferry TVM.

**(B) Attorney [46:01 Minutes Mark on the Video Recording]**

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only and no action was required.

**(C) District Engineer [46:35 Minutes Mark on the Video Recording]**

District Engineer Ewa Bauer-Furbush presented the District Engineer Report, which was for informational purposes only and no action was taken. She highlighted some key developments of the Suicide Deterrent System (SDS) project, Toll Plaza Administration Building Elevator project, and Larkspur Ferry Terminal and Dredging project.

**(7) OTHER REPORTS:**

There were no Other Reports to discuss.

**(8) REPORT OF COMMITTEES: [50:44 Minutes Mark on the Video Recording]**

**(A) Meeting of the Transportation Committee/Committee of the Whole [50:50 Minutes Mark on the Video Recording]**

**January 26, 2023**  
**Chair Elbert Hill**

President Thériault stated that the following item was discussed at the Transportation Committee meeting of the day before.

Chair Hill thanked Director of Planning Ron Downing for his presentations of the day before. He said Board members look forward to receiving the survey results.

**(1) Approve Award of Contract No. 2022-D-88, Regional Bus, Ferry, and Bridge User and Non-User Survey, to Corey, Canapary and Galanis [51:45 Minutes Mark on the Video Recording]**

**Directors HILL/GIUDICE**

**Resolution No. 2023-004** approves award of Contract No. 2022-D-088, *Regional Bus, Ferry, and Bridge User and Non-User Survey*, to Corey, Canapary and Galanis for a total not to exceed amount of \$362,338, to provide consulting services for a Regional Bus, Ferry, and Bridge User and Non-User Survey; with the understanding that requisite funds are available in the FY 2022/23 District Division Operating Budget.

**Adopted**

**AYES (17):** Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (1):** Director Stefani.

- (B) Meeting of the Building and Operating Committee/Committee of the Whole**  
**[53:50 Minutes Mark on the Video Recording]**  
**January 26, 2023**  
**Chair Patricia Garbarino**

**[Director Thier recused herself and departed.]**

President Thériault stated that the following item was discussed at the Building and Operating Committee meeting of the day before.

Chair Garbarino thanked Director of Planning Ron Downing for his presentations about the Study.

- (1) Approve Actions Relative to Contract No. 2019-F-058, Larkspur Ferry Service and Parking Expansion Environmental Clearance and Preliminary Design Study [54:52 Minutes Mark on the Video Recording]**

**Directors GARBARINO/COCHRAN**

**Resolution No. 2023-005** approves the following actions relative to Contract No. 2019-F-058, *Larkspur Ferry Service & Parking Expansion Environmental Clearance and Preliminary Design Study*:

- (a) Authorizes execution of the First Amendment with Jacobs Engineering Group in an amount not to exceed \$948,260 for additional consulting services;
- (b) Increases the project contingency by \$94,826, to a total of \$346,228 which is equal to 10% of the sum of the contract amount (\$2,514,024) plus 10% of the amount of the First Amendment (\$948,260); and,

**BOARD OF DIRECTORS MEETING  
JANUARY 27, 2023/PAGE 8**

- (c) Authorizes a budget increase of \$1,043,086 in the FY 22/23 Ferry Division Capital Budget for Project #2042, for a revised total project budget of \$4,191,512, in concurrence with the Finance-Auditing Committee.

**Adopted**

**AYES (16):** Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (2):** Directors Stefani and Thier.

**[Director Thier returned.]**

- (C) **Meeting of the Finance-Auditing Committee/Committee of the Whole [57:38  
Hour Mark on the Video Recording]  
January 26, 2023  
Chair David Rabbitt**

President Thériault stated the following item was discussed at the Finance-Auditing Committee meeting of the day before. He asked if any Directors wanted to recuse themselves and leave the meeting.

**[Director Conroy recused herself and departed.]**

- (1) **Approve Actions Relative to Federal and State Disaster Assistance [58:41  
Minutes Mark on the Video Recording]**

**Directors RABBITT/SNYDER**

**Resolution No. 2023-006** approves the following actions relative to the Golden Gate Bridge, Highway and Transportation District's (District) application for federal and state disaster financial assistance under Public Law 93-288:

- (a) Designates the General Manager, Director of Risk Management and Safety and Director of Capital and Grant Programs or designee(s) to submit and file Public Assistance applications with the Federal Emergency Management Agency (FEMA) and the California Governor's Office of Emergency Services (Cal OES) for federal and state disaster financial assistance as the Authorized Agents; and,
- (b) That the Designations will be effective for three years as authorized by Cal OES.

**Adopted**

**BOARD OF DIRECTORS MEETING  
JANUARY 27, 2023/PAGE 9**

**AYES (16):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (2):** Directors Conroy and Stefani.

[Director Conroy returned.]

**(2) Authorize the Setting of a Public Hearing to Receive Comments on a Proposed Five-Year Fare Program for Fiscal Years 2023/24 Through 2027/28 [1:00:41 Hour Mark on the Video Recording]**

Director Grosboll inquired about how the bus and ferry farebox recovery rates have declined.

Director Snyder asked how the RM3 funding will affect the District's "fiscal cliff."

Mr. Wire and Mr. Mulligan responded to the Directors' inquiries. Mr. Wire confirmed the bus and ferry farebox recovery rates have declined. Mr. Mulligan clarified that the District will receive \$30 million of capital funding for the San Rafael Transit Center from the RM3 funds, but will not receive any operating funds.

**Directors RABBITT/COCHRAN**

**Resolution No. 2023-007** authorizes the setting of a public hearing for the purpose of receiving public comments on a proposal to establish a five-year fare program for FY 2023/24-2027/28. The proposed program would increase bus, ferry, and paratransit fares annually, to support rising operating expenses, effective July 1, 2023, and each subsequent July 1 through July 1, 2027. The public hearing would take place virtually on Thursday, February 23, 2023, at 9:00 a.m.

**Adopted**

**AYES (17):** Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (1):** Director Stefani.

**(3) Approve Actions Relative to Project No. 1960, Farebox System Upgrade [1:04:11 Hour Mark on the Video Recording]**

**Directors RABBITT/GIUDICE**

**Resolution No. 2023-008** takes the following actions relative to Contract No. 2021-D-70, *Genfare GFI Software System Upgrade*, as follows:

**BOARD OF DIRECTORS MEETING  
JANUARY 27, 2023/PAGE 10**

- (a) Authorizes a budget increase in the FY 22/23 District Division Capital Budget in the amount of \$136,234, relative to Capital Project No. 1960, Farebox System Upgrade, for a total project cost of \$729,612; and,
- (b) Authorizes the General Manager, or his designee, to amend Contract 2021-D-70 to increase the contract amount by \$113,528 for a new total of \$574,775 to purchase additional hardware, software and services, and increase the contract contingency amount by \$22,706 for a new total of \$76,602.

**Adopted**

**AYES (17):** Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (1):** Director Stefani.

- (4) **Receive the Independent Auditor’s Single Audit Report for the Year Ending June 30, 2022, as Submitted by Eide Bailly, LLP [1:06:35 Hour Mark on the Video Recording]**

**Directors RABBITT/SNYDER**

**Resolution No. 2023-009** receives the Independent Auditor’s Single Audit Report for the year ending June 30, 2022, as submitted by Eide Bailly, LLP.

**Adopted**

**AYES (17):** Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (1):** Director Stefani.

- (D) **Meeting of the Rules, Policy and Industrial Relations Committee/Committee of the Whole [1:08:13 Hour Mark on the Video Recording] January 27, 2023**  
**Chair Sabrina Hernández**

President Thériault stated that the following item was discussed at the Rules, Policy and Industrial Relations Committee meeting of earlier that day.

- (1) **Approve Changes to the Procurement Manual to Incorporate Consideration of Social Equity in District Procurements [1:08:13 Hour Mark on the Video Recording]**

**BOARD OF DIRECTORS MEETING  
JANUARY 27, 2023/PAGE 11**

President Thériault, and Directors Snyder, Grosboll, and Thier expressed appreciation for Chair Hernández’s leadership on this initiative through her role as Chair of the Advisory Committee on Equity and Diversity Issues and Chair of Rules, Policy and Industrial Relations Committee.

Director Snyder stated that he believes this is a very innovative initiative and expressed appreciation for the District’s leadership in this area.

Director Grosboll said there is a lot of history behind this item, and he acknowledged there are few organizations implementing these types of initiatives.

Director Thier expressed appreciation to staff for their work. She said the District is setting a standard and leading the way.

**Directors HERNÁNDEZ/HILL**

**Resolution No. 2023-010** authorizes updates to the District’s Procurement Manual that would allow for the inclusion of Social Equity as an evaluation factor in some District best value procurements.

**Adopted**

**AYES (17):** Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (1):** Director Stefani.

Director Hernández thanked her colleagues for their gracious comments. She highlighted that this is the first formal action taken as a direct result of the efforts of the Advisory Committee on Equity and Diversity Issues. She expressed her enthusiasm for continuing the work. She recognized the staff and Committee members for their hard work, and specifically acknowledged the contributions of Director of Procurement Brian Garrity, DBE Program Administrator Artemisé Davenport and Attorney Julie Sherman.

**(9) ADDRESSES TO BOARD:**

There were no Addresses to the Board.

**(10) SPECIAL ORDER OF BUSINESS:**

**(A) Adopt a Resolution in Accordance with Assembly Bill 361 Finding That the Proclaimed State of Emergency Continues to Impact the Ability to Meet Safely in Person [1:13:54 Hour Mark on the Video Recording]**

Ms. Ko-Wong presented the staff report.

**Directors PAHRE/GARBARINO**

**Resolution No. 2023-011** adopts a resolution in accordance with Assembly Bill 361, finding that the proclaimed state of emergency continues to impact the ability to meet safely in person.

**Adopted**

**AYES (17):** Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (1):** Director Stefani.

**(B) Consider Possible Action to Terminate the Suspension of Board Procedural Rules and Policies for COVID-19 Related Emergency Actions [1:15:37 Hour Mark on the Video Recording]**

Mr. Mulligan presented the staff report.

Director Snyder inquired about where the Board will meet in March.

President Thériault confirmed that he and others are working to secure a site.

**Directors RODONI/COCHRAN** moved and seconded to continue consideration of this item until the next Board meeting.

**Carried**

**AYES (17):** Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (1):** Director Stefani.

**(C) Ratify Appointments by the Board President to Represent the Golden Gate Bridge, Highway and Transportation District on Other Boards [1:17:13 Hour Mark on the Video Recording]**

Ms. Ko-Wong presented the staff report.

**Directors GROSBOLL/THIER**

**Resolution No. 2023-012** ratifies appointments by the President of the Board of Directors to represent the Golden Gate Bridge, Highway and Transportation District (District) on other Boards, as follows:

**Amalgamated Transit Health and Welfare Trust and Retirement Board**

(3 Seats)



**BOARD OF DIRECTORS MEETING  
JANUARY 27, 2023/PAGE 13**

Trustees: Gerald Cochran, Chris Snyder and Michael Thériault  
Term: February 1, 2023 to January 31, 2025

**Sonoma-Marin Area Rail Transit District**  
(2 Seats)

Directors Patricia Garbarino and Barbara Pahre  
Term: February 1, 2023 to January 31, 2025

**Adopted**

**AYES (16):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rabbitt, Rodoni, Safaí, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (2):** Directors Conroy and Stefani.

**(11) UNFINISHED BUSINESS:**

There was no Unfinished Business.

**(12) NEW BUSINESS:**

There was no New Business.

**(13) COMMUNICATIONS: [1:19:51 Hour Mark on the Video Recording]**

A copy of Board Agenda Item No. 13, Communications is available on the District's web site or upon request from the Office of the District Secretary.

**(14) ADJOURNMENT: [1:19:59 Hour Mark on the Video Recording]**

All business having been concluded **Directors HILL/RABBITT** moved and seconded that the meeting be adjourned in honor of Kevin Hunter, Robert Doyle and victims of the recent mass shootings in California at 11:23 p.m.

**Carried**

Respectfully submitted,

Amorette M. Ko-Wong  
Secretary of the District

AMK:EIE:tnm

THIS PAGE INTENTIONALLY LEFT BLANK

**AGENDA ITEM NO. 5.B.  
RATIFICATION OF PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER  
FINANCE-AUDITING COMMITTEE OF FEBRUARY 24, 2023**

**(B) Ratification of Previous Actions by the Auditor-Controller:**

**(1) Staff Report**

The previous actions by the Auditor-Controller were presented to the Finance-Auditing Committee for approval at the meeting of February 23, 2023. The staff report can be found on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents>.

THIS PAGE INTENTIONALLY LEFT BLANK



Agenda Item No. (6)(A)

**REPORT OF THE GENERAL MANAGER  
BOARD OF DIRECTORS  
MEETING OF FEBRUARY 24, 2023**

The Honorable Board of Directors  
Golden Gate Bridge, Highway and Transportation District

Honorable Members:

**UPDATE ON IMPACTS OF THE COVID-19 PANDEMIC ON DISTRICT OPERATIONS**

Travel in the Golden Gate Corridor remains depressed as compared to pre-pandemic levels, which affects the District’s finances. Prior to the pandemic, tolls were our largest source of revenue - funding Bridge operations, while also serving as the principal funding for our bus and ferry service. Before the pandemic, transit fares were our second largest source of operating revenue, after tolls.

While District operations are continuing, funded with one-time federal COVID relief funding, absent a return of travel in the Golden Gate Corridor the District is facing a “fiscal cliff” when the federal COVID relief money is fully spent.

For the week of February 5<sup>th</sup>, overall Bridge traffic was down about 15 percent when compared to the same week pre-pandemic. Overall ridership was down on our buses by about 58 percent (we only carried 42 percent of our normal bus ridership), and our ferry ridership was down 55 percent (we are only carried 45 percent of our normal ferry ridership).

The District’s revenues for the week of February 5<sup>th</sup> were down approximately \$800,000 as compared to the same week pre-pandemic.

**Week of February 5, 2023**

	Bridge	% change	Bus	% change	Ferry	% change
	Feb 5 - 11		Feb 5 - 11		Feb 5 - 11	
<b>Weekly Ridership/Traffic</b>	298,852	-15.40%	24,491	-58.15%	17,192	-54.96%
<b>Weekly Revenue</b>	\$ 2,541,736	-15.40%	\$ 120,855	-59.30%	\$ 122,238	-58.61%
<b>Weekly Revenue Loss</b>	\$ (462,842)	-15.40%	\$ (176,114)	-59.30%	\$ (173,077)	-58.61%
<b>2019 Weekly Ridership/Traffic</b>	353,272		58,520		38,169	

\*State Shelter in place started 3/17/2020

\*\*Percentage changes are based on Year over year equivalents (current year vs 2019)

\*\*\* Weekly Revenue loss uses traffic compared to 2019 and using present toll rate (present value)

\*\*\*\*Ferry numbers do not currently include Giants service

## **RESEARCH EFFORTS CONTINUE TO COLLECT WORKPLACE REOPENING DATA**

The Metropolitan Transportation Commission (MTC) has partnered with the Bay Area Council to conduct research with employers regarding their plans for reopening workplaces and bringing non-essential workers back. They have been surveying these employers for 19 months to monitor developments in workplace reopening plans. The survey results reflect information on Bay Area employers' return to work plans to assist transit agencies in planning for the future. The January 2023 Employer Survey Results on Return to Work can be found at <https://public.flourish.studio/story/1813801/>. The Bay Area Council will continue surveying the Employer Network every other month and we will continue to share their findings.

## **UPDATE ON REPAIRS AT THE LARKSPUR FERRY TERMINAL**

On February 14, 2022, Ferry Division staff informed the Engineering Department that they found a corroded section of 2-inch diameter potable water pipe under the Larkspur Ferry Terminal and requested Engineering staff to perform an inspection to confirm the pipe's condition. This 2-inch pipe is the main water pipe feeding the terminal and berths from the water meter located near the flagpole within the terminal parking lot. Engineering Department staff performed an investigation of the water line and determined that it is in very poor condition and should be replaced as soon as possible. In addition, while performing site investigations, Engineering staff discovered a gas line running from under the terminal to the parking lot that is severely corroded and also in need of repair. Engineering staff developed a scope of work and drawings for the pipe removal and replacement.

In accordance with Public Contract Code Section 22050 and the District's Procurement Policy, the General Manager, on June 7, 2022, authorized an emergency procurement, Contract No. 2022-F-050, with Valentine Corporation, located in San Rafael, CA, in the not to exceed amount \$227,169 to perform the repairs. On October 10, 2022, Valentine began site work. Additional underground water line was installed, additional deteriorated supports were found and were replaced, and additional protection of the line was installed where the new line daylighted from under the roadway and into the water. A change order in the amount of \$50,000 was executed for this extra work. On November 5, 2022, Valentine completed the tie-in work for the water lines. On November 10, 2022, Valentine completed the tie-in work for the gas line.

A sink hole was discovered in the roadway immediately in front of the service building, close to the new utility lines. The sink hole has resulted in the closure of the parking area and one traffic lane in front of the building. Engineering investigated the sink hole and has developed a repair to the area. Engineering requested and Valentine provided a price to perform the work. A change order in the amount of \$151,287 was executed for this extra work and on January 9, 2023, the repair work began. On February 9, 2023, the Contractor completed the roadway repairs.

### **Fiscal Impact**

Current estimated costs to date for all activities related to the water line and gas line repairs and to the sink hole repairs are \$448,456.

### **UPDATE ON REPAIRS AT THE LARKSPUR FERRY TERMINAL (continued)**

The General Manager will continue to provide the Board with regular updates on the status and costs of this work.

<b>DESCRIPTION OF ITEMS</b>	<b>COSTS</b>
Utility Repairs (Valentine Corporation)	\$227,169
District Staff Costs (estimated)	\$20,000
Extra Work (CCO 01, additional utility line repairs)	\$50,000
Extra Work (CCO 02, sink hole repairs)	\$151,287
<b>TOTAL COSTS</b>	<b>\$448,456</b>

### **UPDATE ON SAN FRANCISCO FERRY TERMINAL RAMP REPAIR**

On June 30, 2021, during a facility inspection at the San Francisco Ferry Terminal, a crack was discovered in one of the outer berth structural steel framing elements. Detailed inspections of both the inner and outer berth steel ramps were performed on July 6<sup>th</sup> and 7<sup>th</sup>, 2021 by District certified steel inspectors. The inspections revealed additional cracks in both the inner and outer berths after which both berths were red tagged and the terminal shut down.

In accordance with Public Contract Code Section 22050 and the District's Procurement Policy, the General Manager, on July 14, 2021, authorized an emergency procurement, Contract No. 2021-F-049, with Moffatt & Nichol to perform a thorough damage assessment and structural analysis of the inner and outer berths in order to determine the cause of the cracks and the structural condition of the berths. On August 17, 2021, Moffatt & Nichol submitted a draft damage assessment report that identified deficiencies in the existing hydraulic lift system and possible vessel surge as contributing factors in the damage. On November 19, 2021, Staff executed the first amendment to Contract No. 2021-F-049 with Moffatt & Nichol to provide engineering design services and to prepare construction drawings and technical specifications associated with repairs to the inner berth. The District received the design documents on March 10, 2022 and applied for permit with the Port of San Francisco on March 11, 2022. The District received the Port of San Francisco permit for construction on April 18, 2022.

In accordance with Public Contract Code Section 22050 and the District's Procurement Policy, the General Manager, on April 22, 2022, authorized an emergency procurement, Contract No. 2022-F-035, with Power Engineering Construction ("Power"), located in Alameda, CA, in the not to exceed amount of \$612,600 to perform repairs to the inner berth. On April 25, 2022, the District executed the second amendment to Contract No. 2021-F-049 with Moffatt & Nichol, in the amount of \$84,040 to provide construction engineering support services associated with construction Contract No. 2022-F-035.

Power completed the repairs to the inner berth concrete support beam. While performing the repairs, additional concrete spalls and deterioration in the concrete beam and the adjacent concrete deck slab were discovered. Power was directed to repair these areas and has completed all concrete repairs. Power completed fabrication and implementation of the ramp lifting system, blast cleaning and painting of the steel surfaces, and the steel crack repairs. During the repair work, additional

**UPDATE ON SAN FRANCISCO FERRY TERMINAL RAMP REPAIR (continued)**

steel cracks were discovered and Power was directed to repair the cracks. All steel repairs have been completed. The ramp has been lowered back into place, hinge pins reinstalled, and the temporary lift system removed. Punch list items and demobilization remains.

Moffatt & Nichol’s damage assessment included recommendations for repairs and rehabilitation to the existing hydraulic lift system. Deficiencies in the hydraulic lift system was determined to be a contributing factor in causing the damage. Ferry Operating staff has determined that they are unable to perform the repairs. Engineering requested Moffatt & Nichol develop a scope of work and cost proposal for designing and preparing plans and specifications for rehabilitating the hydraulic system. A change order in the amount of \$269,873 was executed for the hydraulic system rehabilitation design. The design work is progressing. Upon completion of the design, a construction contract will be executed to implement the repairs.

The outer berth condition was determined to be worse than the inner berth and will require more extensive repairs. Engineering staff and Moffatt & Nichol have begun investigating outer berth repair options.

**Fiscal Impact**

Current estimated costs to date for all activities related to the inner berth concrete and structural steel repairs are \$1,633,247. Estimated costs for the repairs to both the inner and outer berths are \$4,283,247. The General Manager will continue to provide the Board with regular updates on the status and costs of this work.

<b>DESCRIPTION OF ITEMS</b>	<b>COSTS</b>
Structural Analysis and Damage Assessment (Moffatt & Nichol)	\$43,634
Inner Berth Repair Design (Moffatt & Nichol)	\$98,610
Inner Berth Permitting Fees (Port of San Francisco)	\$13,570
Inner Berth Construction Repairs (Power Engineering)	\$612,600
Inner Berth Construction Change Order No. 2 – Additional Temporary Support and Concrete Repairs (Power Engineering)	\$299,000
Inner Berth Construction Change Order No. 3 –Additional Steel Repair (Power Engineering) (estimated)	\$135,200
Inner Berth Engineering Construction Support (Moffatt & Nichol))	\$84,040
Inner Berth Quality Assurance Inspections (ISI)	\$30,269
Inner Berth Hydraulic System Repair Design (Moffatt & Nichol)	\$269,873
Outer Berth Repair Design (estimated)	\$200,000
Outer Berth Permitting Fees (estimated)	\$50,000
Outer Berth Construction Repairs (estimated)	\$2,000,000
Outer Berth Engineering Construction Support (estimated)	\$200,000
Outer Berth QA Inspections (estimated)	\$100,000
District Staff Costs (estimated)	\$100,000
<b>TOTAL COSTS</b>	<b>\$4,283,247</b>



**PRESENTATIONS BY DISTRICT STAFF FOR THE MONTH OF JANUARY**

For the month of January, District staff made no speeches and/or presentations.

**SPECIAL EVENT/EXPRESSIVE ACTIVITY REQUESTS**

Below are the dates and sponsoring agencies of special events and expressive activities for which permits have been sought. The following applications were received since last reported to the Board in the November 18, 2022, Report of the General Manager:

Event Date	Event Title	Location	Type*	Expected No. Participants
May 6 - 7, 2023	Golden Gate Relay	Under GGB @ tunnel then shuttle runners across the Bridge S/B	SE	75

\*Permit Types: EX – Expressive Activity and SE – Special Event

**VEHICLE TRAFFIC INCIDENTS FOR THE MONTH OF JANUARY**

For the month of January, there were the following vehicle traffic incidents to report:

Vehicle Traffic Incident	Vehicles	Injuries	Fatalities	Location
HB – Hit Barrier	1	0	0	Bridge
O - Other	1	1	0	Waldo
HB – Hit Barrier	1	0	0	Plaza
RE – Rear Ender	2	0	0	Waldo
O - Other	1	0	0	Waldo
HB – Hit Barrier	1	0	0	Plaza
OT - Overturn	1	0	0	Bridge
O - Other	1	1	0	Bridge
HB – Hit Barrier	1	0	0	Plaza
HB – Hit Barrier	1	1	0	Waldo
HB – Hit Barrier	1	0	0	Plaza
<b>TOTAL</b>	<b>12</b>	<b>3</b>	<b>0</b>	

**BICYCLE INCIDENTS FOR THE MONTH OF JANUARY**

For the month of January, there were no reported bicycle incidents.

**FERRY BICYCLE COUNTS FOR THE MONTH OF JANUARY**

Ferry Bicycle Counts for the month of January are as follows:

<b>Larkspur Southbound Bicycle Counts</b>	
2018 Annual Total	29,747
2019 Annual Total	29,828
2020 Annual Total	7,422
2021 Annual Total	4,716
2022 Annual Total	13,312
January	810

\*The Larkspur January bicycle count was 810

<b>Sausalito Southbound Bicycle Counts</b>	
2018 Annual Total	116,248
2019 Annual Total	95,590
2020 Annual Total	9,415
2021 Annual Total	8,845
2022 Annual Total	64,952
January	1,706

\*The Sausalito January bicycle count was 1,706

<b>Tiburon Southbound Bicycle Counts</b>	
2022 Annual Total	9,204
January	352

\*The Tiburon January bicycle count was 352

<b>Angel Island Northbound Ferry Bicycle Counts</b>	
2021 (December service start) Annual Total	39
2022 Annual Total	4,807
January	78

\*The Angel Island January bicycle count was 78

### **EMPLOYEE OF THE MONTH – FEBRUARY 2023**

After reviewing nominations submitted by District employees, the Employee of the Month Committee selected Patrol Officer Jessica Black in the Bridge Division, as the Employee of the Month for February 2023.

Ms. Black is recognized for her initiative and quick thinking during an event on Tuesday, September 20, when Bridge Patrol Department and Roadway Services personnel responded to a welfare check call on the Bridge, during that same time, a bicycle accident occurred near the South Tower of the Golden Gate Bridge. There was exceptional performance that day by Patrol Officer Jessica Black and Roadway Services personnel in response to the bicycle accident, and as such, they were commended by Bridge Captain Roger Elauria and fellow department staff.

Officer Black and along with another fellow officer were speaking with the welfare check subject when a cyclist lost control of their bicycle and fell to the sidewalk. Officer Black and Roadway Services personnel responded to the downed cyclist and found them to be unconscious, appearing to not be breathing. Officer Black used a sternum rub technique and was able to bring the cyclist back to consciousness and regular breathing. Officer Black and Roadway Services personnel rendered first aid until San Francisco Fire Department arrived on scene. The cyclist was transported to San Francisco General Hospital for further medical treatment.

Officer Black sprang into action, and her quick thinking and knowledge allowed staff to render aid effectively. Those involved, including the cyclist's friends, were very thankful and impressed with the ability and knowledge of Officer Black and that of Roadway Services personnel. Ms. Black's colleagues commented that her quick response and decision making saved the bicyclist's life and they are very happy to be able to nominate Patrol Officer Black for Employee of the Month.

Ms. Black joined the District as a Patrol Officer in the Bridge Division in May of 2016.

Ms. Black was born in Santa Rosa, CA where she completed her early education years and then attended Santa Rosa Junior College, earning an Associate in Science degree in Administration of Justice and an Associate of Arts degree in Social and Behavioral Science. Ms. Black has been a resident of Cotati, CA since 2009 and has two children, ages 15 and 10. In her free time, she enjoys spending time with family, and friends, going to the gym, mountain bike riding, and hiking with her dog.

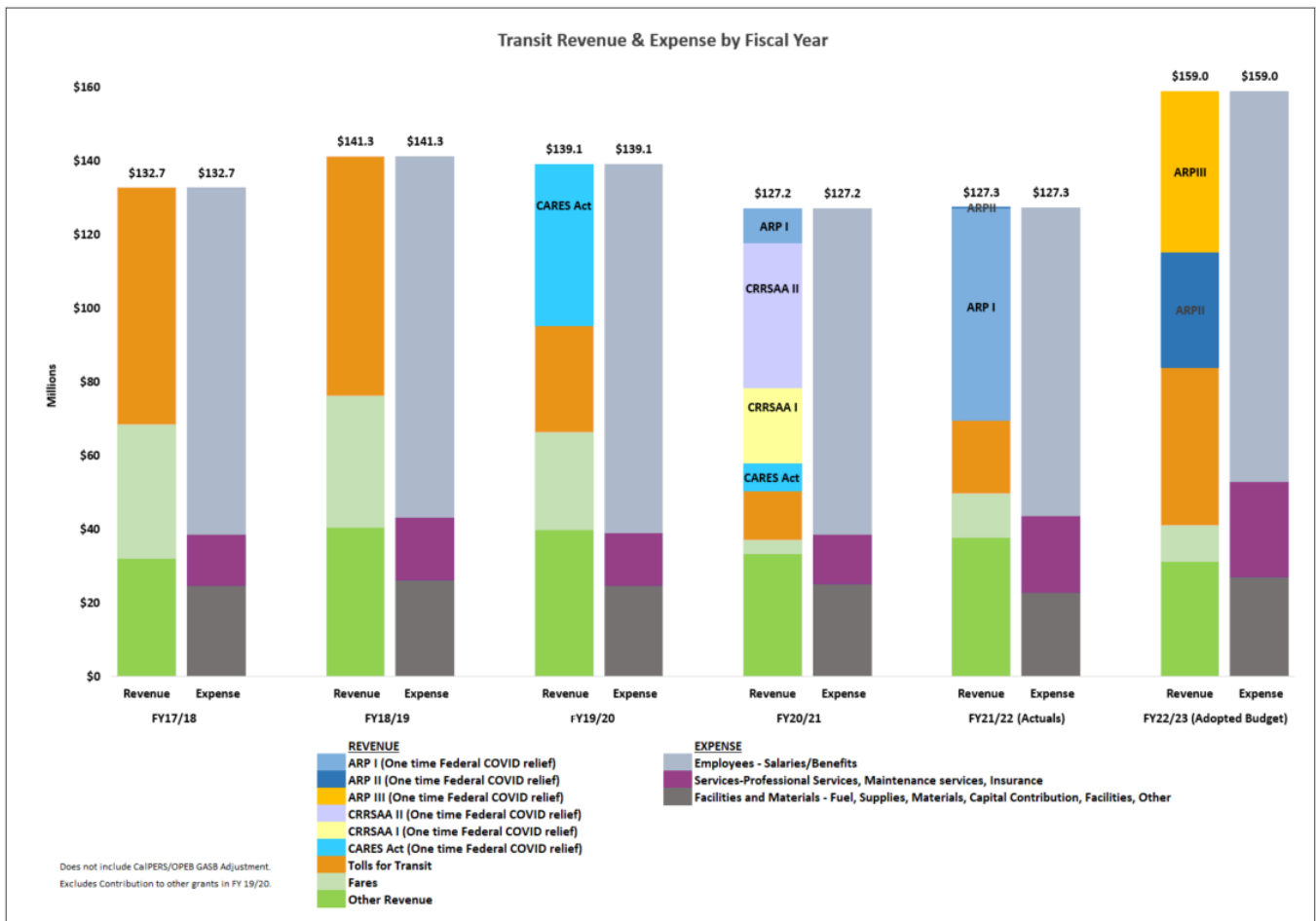
Denis J. Mulligan  
General Manager

DJM:jb

Attachment: 2023-0224-FinanceComm-No7-Attachment C – Transit Funding & Expense Comparison

THIS PAGE INTENTIONALLY LEFT BLANK

2023-0223-FinanceComm-No7-Attachment C – Transit Funding & Expense Comparison



THIS PAGE INTENTIONALLY LEFT BLANK